



# **Newcrest Briefing Book**

October 2019

## **Disclaimer**

#### **Forward Looking Statements**

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "continue", "outlook" and "guidance", or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year. Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the Company's good faith assumptions as to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions will prove to be correct. There may be other factors that could cause actual results or events not to be as anticipated, and many events are beyond the reasonable control of the Company. Readers are cautioned not to place undue reliance on forward looking statements. Forward looking statements in these materials speak only at the date of issue. Except as required by applicable laws or regulations, the Company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in assumptions on which any such statement is based.

#### **Non-IFRS Financial Information**

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the updated World Gold Council Guidance Note on Non-GAAP Metrics which was released in November 2018 and partially adopted by Newcrest (due to the inability to adopt the leasing changes until after 30 June 2019)), AISC Margin (realised gold price less AISC per ounce sold (where expressed as USD), or realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest's operations. The non-IFRS information has not been subject to audit or review by Newcrest's external auditor and should be used in addition to IFRS information.

#### **Reliance on Third Party Information**

The views expressed in this presentation contain information that has been derived from sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information. This presentation should not be relied upon as a recommendation or forecast by Newcrest.

## **Disclaimer**

#### **Competent Person's Statement**

The information in this presentation that relates to Mineral Resources or Ore Reserves (other than Red Chris and Havieron) has been extracted from the release titled "Annual Mineral Resources and Ore Reserves Statement –31 December 2018" dated 14 February 2019 (the original release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original release and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original release.

The information in this presentation that relates to Exploration Results at Havieron has been extracted from the release titled "Quarterly Exploration Report" dated 24 October 2019 (the original Havieron release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original Havieron release and that all material assumptions and technical parameters underpinning the estimates in the original Havieron release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original Havieron release.

#### **Red Chris foreign estimates**

The estimates of Mineral Resources for the Red Chris deposit are qualifying foreign estimates under the ASX Listing Rules reported in accordance with the National Instrument 43-101 (NI 43-101) by Imperial Metals and filed on SEDAR (www.sedar.com) on 30 September 2015. These qualifying foreign estimates were re-stated by Imperial Metals in their July 2017 Mineral Resource and Mineral Reserve statement (www.imperialmetals.com) but have not been updated since 30 September 2015, and have not been depleted for production to date.

The supporting information required by ASX Listing Rule 5.12 was contained in the release titled "Presentation re Newcrest's agreement to acquire potential Tier 1 orebody in Canada" dated 11 March 2019 (original Red Chris release). Newcrest confirms that it is not aware of any new information or data relating to the Red Chris qualifying foreign estimates that materially impacts on the reliability of the estimates or Newcrest's ability to verify such foreign estimates following completion as mineral resources in accordance with Appendix 5A of the ASX Listing Rules. The supporting information provided in the original Red Chris release referred to in ASX Listing Rule 5.12 continues to apply and has not materially changed.

#### **Cautionary statement**

The estimates of Mineral Resources for the Red Chris deposit are qualifying foreign estimates under the ASX Listing Rules and are not reported in accordance with the JORC Code. Competent persons have not done sufficient work to classify the qualifying foreign estimates as Mineral Resources in accordance with the JORC Code. It is uncertain, that following evaluation and further exploration, the foreign estimates will be able to be reported as Mineral Resources in accordance with the JORC code.

## Safety update

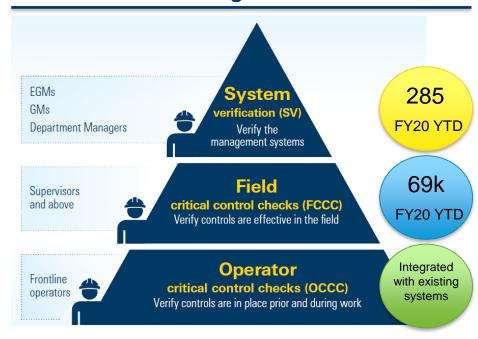
#### FY16-FY20 YTD TRIFR<sup>1</sup>



#### **Safety System Highlights**

- Newcrest's three safety pillars continue to deliver improvement:
  - · A strong safety culture
  - Critical controls for every high-risk task
  - Process safety management
- ~4 years fatality free, zero life changing injuries

#### **Critical Control Management Verifications**



#### **Process Safety**

- Site based process safety plans developed
- Improved Management of Change process
- Improved investigation of major incidents

## **Sustainability**

#### High international and industry performance standards



International Council on Mining & Metals members – bound by the Sustainability Framework

• Must be independently assured annually against the 10 Principles and position statements



VOLUNTARY



Minerals Council of Australia members – Enduring Value Framework aligned to ICMM

World Gold Council members – Conflict-free Gold Standard, draft Responsible Gold Principles









- ✓ Extractive Industries Transparency Initiative participating member
- ✓ UN Guiding Principles on Business and Human Rights aligned/committed
- √ Voluntary Principles on Security and Human Rights aligned/committed
- ✓ International Cyanide Management Code participating member

#### **Annual ESG assessment & ratings**













## **Sustainability - New policies, new targets**



**Sustainability** 

Aspire to be an industry leader



Water Stewardship

Catchment-based assessments



No net loss of biodiversity values for new projects



Climate Change

Applying phased approach to TCFD reporting





**Emissions Intensity** 

30% lower by 2030



**Carbon Price** 

\$25/t-\$50/t in investment decisions & planning

## Climate Change, Shadow Carbon Price, TCFD



## **Climate Change Policy and 2030 emissions target**

- Sustainability is core to our business
- A sustainable business is a successful business.
- Target of 30% reduction in emissions intensity by 2030 (from 2018). Based on CO<sub>2</sub>-e per tonne of ore treated.



## Shadow carbon price in capital/investment decisions

- Sensitivity analysis for investment decision making & planning
- Apply carbon price in range \$25/t to \$50/t CO<sub>2</sub>-e
- For regions with no carbon price emissions scheme



#### Task force on climate-related financial disclosures (TCFD)

- We are a supporter of TCFD
- ~800 global firms are supporters
- Newcrest to progressively report on TCFD via Sustainability Report

## **Investment Proposition**



Long reserve life



Low cost production



Do what we say



Organic growth options (at Cadia, Lihir, Wafi Golpu & Red Chris)



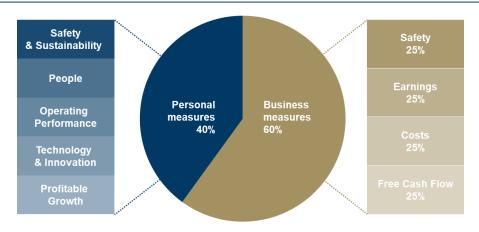
Strong exploration & technical capabilities



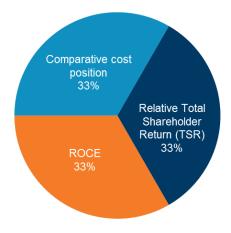
Financially robust

## An aligned executive remuneration structure

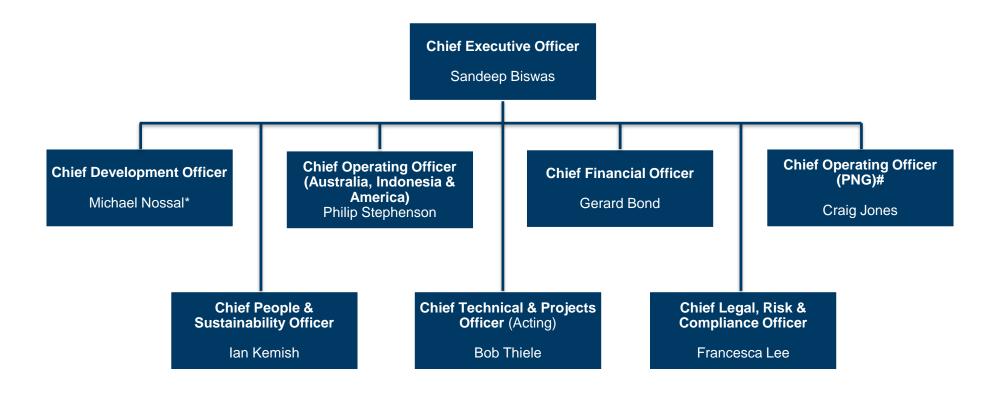
## **Short Term Incentive Criteria**<sup>1</sup>



#### **Long Term Incentive Criteria**



## Preparing for the next phase of growth



- Balancing stability of senior leadership with renewal
- Aligning responsibilities and clarifying accountabilities

<sup>\*</sup> Departing in March 2020 Quarter

<sup>#</sup> Craig Jetson departing end December 2019

## Our operating assets and advanced projects



#### Cadia (100%)

FY19 Production: 913koz Au, 91kt Cu

FY19 AISC: \$132/oz

22moz Au & 4.3mt Cu Ore Reserves: Mineral Resources: 38moz Au & 8.3mt Cu

Product: Copper/gold

concentrate, gold doré



FY19 Production: 933koz Au FY19 AISC: \$887/oz Ore Reserves: 24moz Au Mineral Resources: 50moz Au Gold doré Product:



#### **Telfer (100%)**

452koz Au, 15kt Cu FY19 Production:

FY19 AISC: \$1.253/oz

Ore Reserves: 2.0moz Au & 0.20mt Cu Mineral Resources: 6.4moz Au & 0.59mt Cu Product: Copper/gold concentrate

and gold doré



#### Golpu (50%)

Development project for which a Special Mining Lease application has been made

Ore Reserves: 5.5moz Au & 2.5mt Cu Mineral Resources: 13moz Au & 4.4mt Cu Product: Copper/gold concentrate,

gold doré



#### Gosowong (75%)

**FY19 Production:** 190koz Au FY19 AISC: \$1.099/oz

Ore Reserves: 0.37moz Au & 0.54moz Ag Mineral Resources: 1.1moz Au & 1.5moz Ag Product: Gold and silver doré



## **Red Chris JV (70%)**

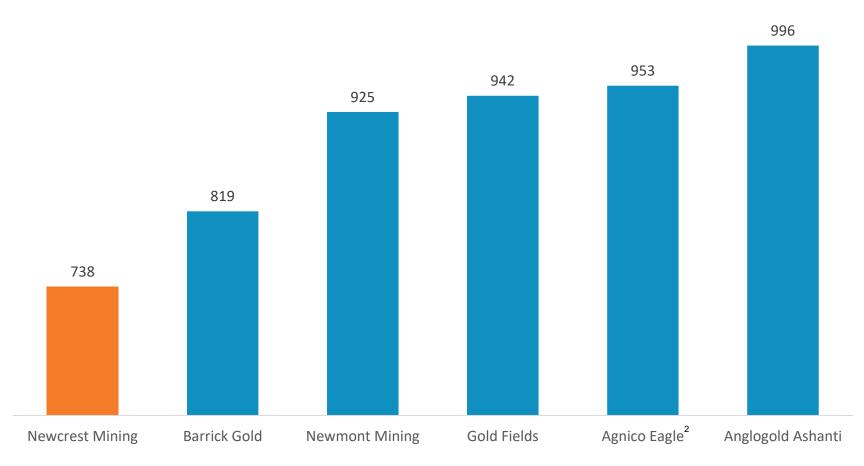
Acquired 70% in August 2019 Product: Copper/gold concentrate





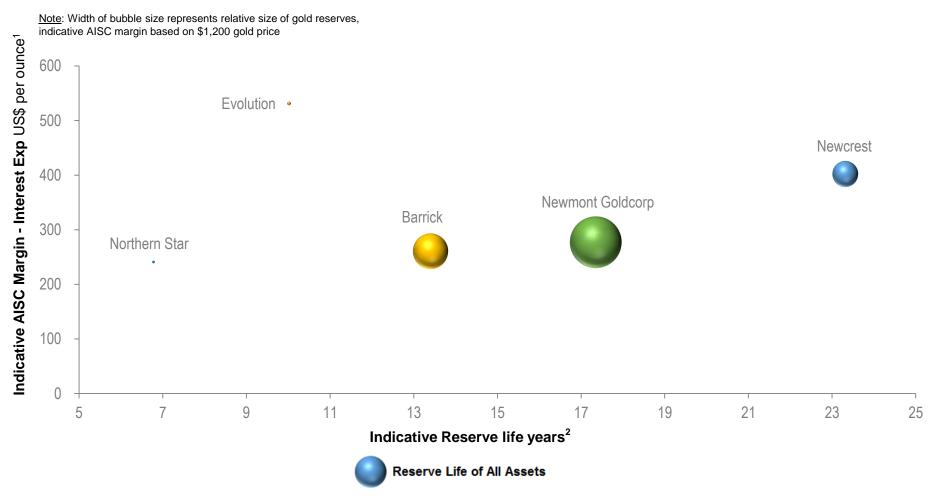
## Lowest cost major gold producer

## AISC/oz for FY19<sup>1</sup> (\$/oz)



Data points represent each company's AISC/oz for the 12 months ended 30 June 2019. For companies reporting on a calendar year basis, quarterly AISC data has been obtained from S&P Global Market Intelligence and calculated for the period on a per ounce of gold sales basis. Where sales data is not available, attributable production has been used instead.

## Newcrest retains long reserve life advantage



The data points represent each company's performance for the 12 months ended 30 June 2019 (other than Newcrest which is for the 12 months ended 30 September 2019). AISC data has been obtained from company statements and is calculated on a per ounce of gold sales basis. Interest expense has been obtained from company statements. Interest expense has been divided by attributable gold sales obtained from company statements (or attributable gold equivalent ounces when only that is available, where by-product reserves have been converted to gold equivalent at spot market prices)

Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2018 (other than Goldcorp which is at 30 June 2018 and Northern Star which is at 30 June 2019) obtained from company statements. Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 30 June 2019. The reserve life calculation does not take into account future gold production rates. Proven and probable gold reserve numbers and relevant production numbers have been adjusted to reflect announced divestments and acquisitions (including the completion of the Newmont and Goldcorp merger and the completion of the Nevada JV by Newmont Goldcorp and Barrick). Red Chris production, costs, Mineral Resources and Ore Reserves have been excluded as estimates of Ore Reserves and Mineral Resources for the Red Chris deposit are qualifying foreign estimates under the ASX Listing Rules and are not reported in accordance with the JORC Code.

## Newcrest retains long reserve life advantage

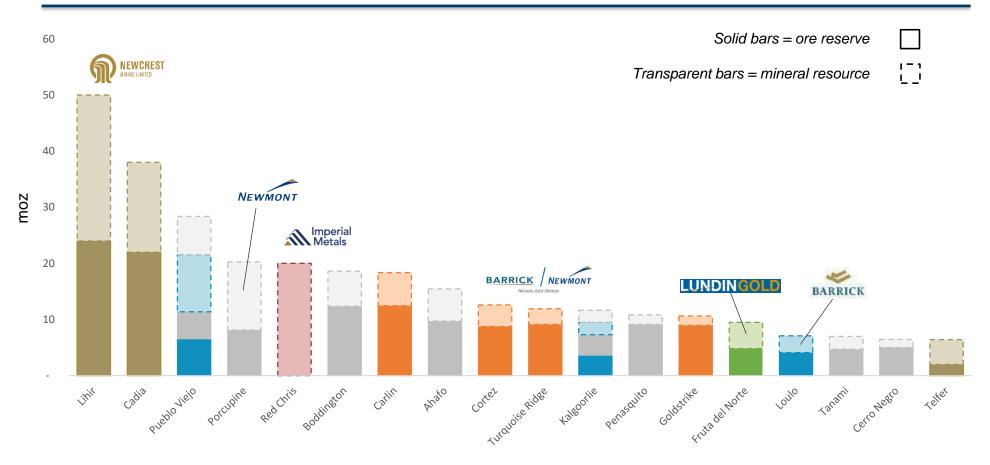


The data points represent each company's performance for the 12 months ended 30 June 2019 (other than Newcrest which is for the 12 months ended 30 September 2019). AISC data has been obtained from company statements and is calculated on a per ounce of gold sales basis. Interest expense has been obtained from company statements. Interest expense has been divided by attributable gold sales obtained from company statements (or attributable gold equivalent ounces when only that is available, where by-product reserves have been converted to gold equivalent at spot market prices)

Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2018 (other than Goldcorp which is at 30 June 2018 and Northern Star which is at 30 June 2019) obtained from company statements. Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 30 June 2019. The reserve life calculation does not take into account future gold production rates. Proven and probable gold reserve numbers and relevant production numbers have been adjusted to reflect announced divestments and acquisitions (including the completion of the Newmont and Goldcorp merger and the completion of the Nevada JV by Newmont Goldcorp and Barrick). Red Chris production, costs, Mineral Resources and Ore Reserves have been excluded as estimates under the ASX Listing Rules and are not reported in accordance with the JORC Code. Reserves adjusted for certain projects and assets that are not operational, dormant and/or are announced divestments. Specifically, reported reserves have been adjusted to exclude the following: Newcrest: Golpu, Fruta del Norte. Barrick: Norte Abierto (50%), Goldrush (61.5%), Massawa (83%). Newmont Goldcorp: Coffee, NuevaUnion (50%), Norte Abierto (50%), Goldrush (38.5%). Evolution: Marsden. Northern Star: Carbine, Paulsens.

## Lihir and Cadia are in a class of their own

#### Resource & Reserve base of global majors' operating assets (moz)<sup>1,2</sup>



Based on producing assets held by Barrick, Newmont and Newcrest with an attributable reserve >4moz (with Telfer, Red Chris and Fruta del Norte included for illustration). Goldcorp assets have been shown as Newmont following the merger of the two companies. Fruta del Norte is currently under construction and has been provided as a comparison shown on a 100% basis. Red Chris is shown on a 100% basis. Source: Company reports as at 18 October 2019. Reserves reflect proven and probable gold ore reserves (contained metal) and Resources represent measured, indicated and inferred gold mineral resources (contained metal) as at 31 December 2018 (other than Newmont's Goldcorp assets which is at 30 June 2018 and Lundin Gold which is at 19 September 2018).

The information on this slide relates to the Mineral Resource estimates of Imperial Metals and is based on the "National Instrument 43-101 Technical Report" dated 30 September 2015 and filed by Imperial Metals on SEDAR (www.sedar.com) in accordance with National Instrument 43-101 as required by Canadian securities regulatory authorities. The estimates of the Imperial Mineral Resources contain Measured and Indicated Mineral Resources of 1.0Bt at 0.35 g/t Au and 0.35% Cu for 12Moz contained gold and 8.0Blb contained copper and Inferred Mineral Resources of 0.7Bt at 0.32 g/t Au and 0.29% Cu for 8.1Moz contained gold and 5.0Blb contained copper (Data reported to two significant figures and this may cause discrepancies in totals). See also Red Chris foreign estimates in the disclaimers of this presentation.

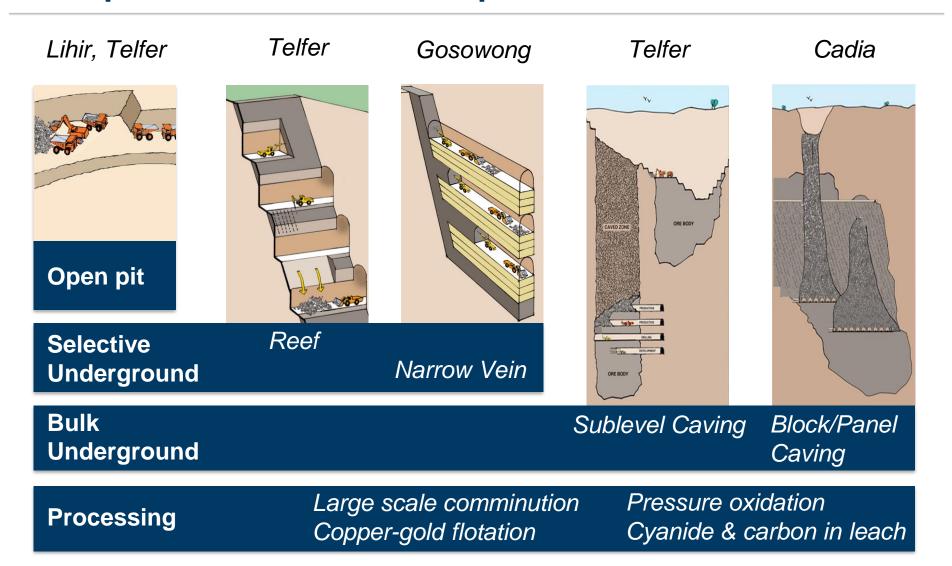
## Strong total shareholder returns

#### Total Shareholder Return – 1 July 2015 to 18 October 2019 (%)<sup>1</sup>



<sup>1</sup> Source: Bloomberg. Data based on close of trade on 1 July 2015 to close of trade on 18 October 2019. All figures in USD other than S&P/TSX Global Gold Index (CAD) and Newcrest AUD

## A unique suite of technical capabilities

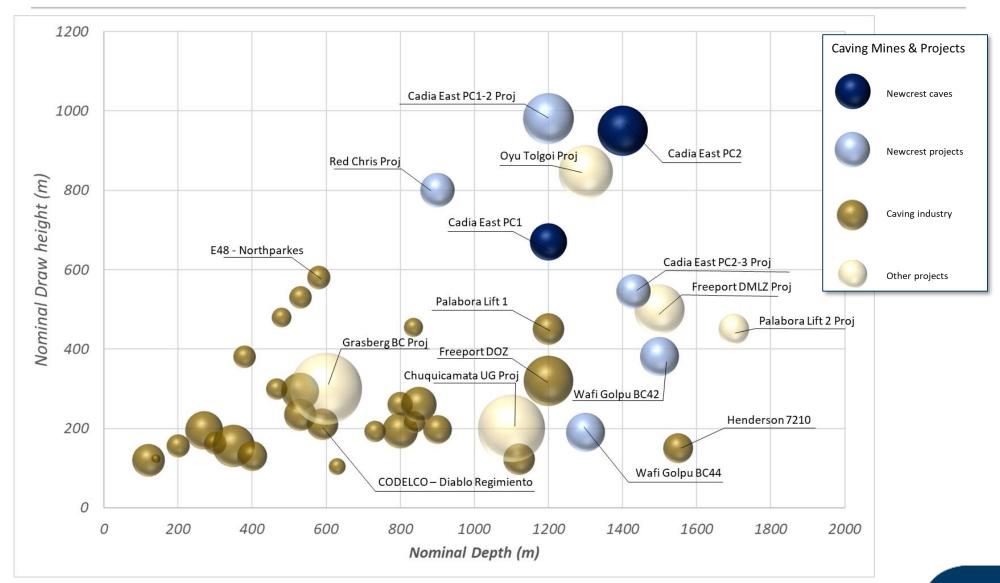


# Value breakthrough strategies

targeting five breakthroughs by end of calendar 2020

	Breakthrough Levers	Operating	Adopting r	iow	Eval	uating	Dev	eloping future
	Next Gen Caving	High draw, deep caving	Cave proc		ngle pass caving	Remote production		st caving eaching
	Next Gen HydroMet	Selective oxidation	Low cos		-product treams	New meta chemistrie	_	n place eaching
	Selective Processing	Coarse flotation	Screening sorting		s sensing sorting	Ultra low energy grinding		n mine ocessing
	Robotic Mining	In mine sensing	Robotic mining		chanical cavation	Intelligen selective mining	Kea	I time M2M timisation
	Sustainable Mines	Energy efficiencies	Renewak energy gro		o-friendly emistries	Geo-stable tails co- disposal	M	line void use
TRL	9 8	7	6	5	4	3	2	1
Technology Readiness Levels Ref NASA & EU	Extend Build Optimis	Field Demo	Scale Testing	Prototype	Component Testing	Proof of Concept	Formulate Concept	Principles / Needs

# High draw, deep caving expertise





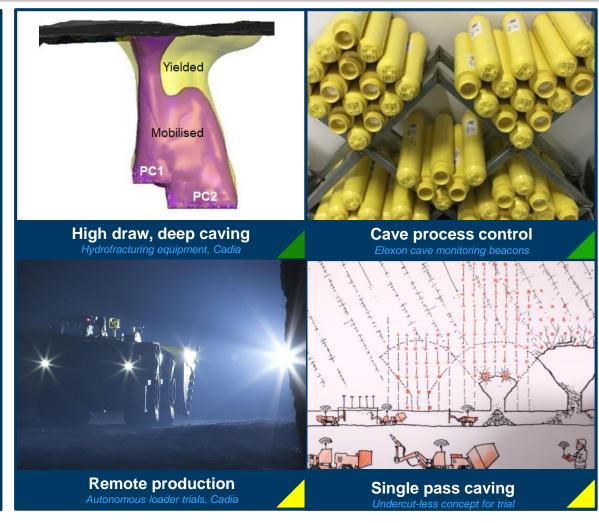
#### **Breakthrough challenge:**

Materially reduce cave establishment costs and improve the productivity of caving as grades decline

Remove personnel from hazardous environments

## Value capture levers

- High draw, deep caving
- Caving process control
- Remote production
- Single pass caving
- Post cave leaching



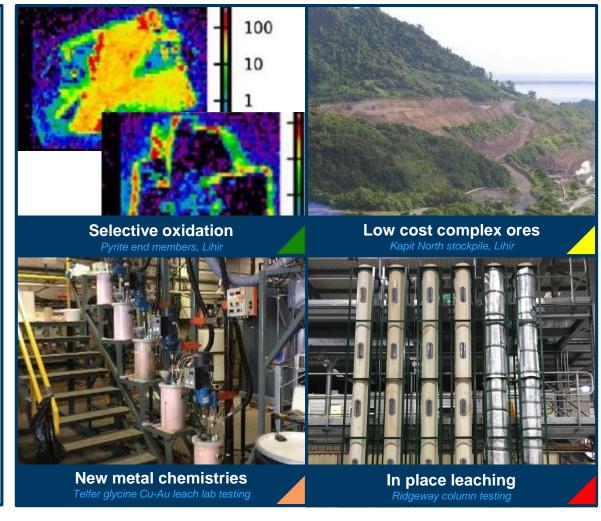
TRL	9	8	7	6	5	4	3	2	1
Technology Readiness Levels Ref NASA & EU	Extend	Build / Optimise	Field Demo	Scale Testing	Prototype	Component Testing	Proof of Concept	Formulate Concept	Principles / Needs

#### **Breakthrough challenge:**

Selective treatment based on improved understanding of orebody mineralogy, experimentation and ore type process customisation

#### **Value capture levers**

- Selective oxidation
- Low cost complex ores
- Co-product streams
- New metal chemistries
- In place leaching



TRL	9	8	7	6	5	4	3	2	1
Technology Readiness Levels Ref NASA & EU	Extend	Build / Optimise	Field Demo	Scale Testing	Prototype	Component Testing	Proof of Concept	Formulate Concept	Principles / Needs



## **Selective processing**

focus on processing ore at all scales

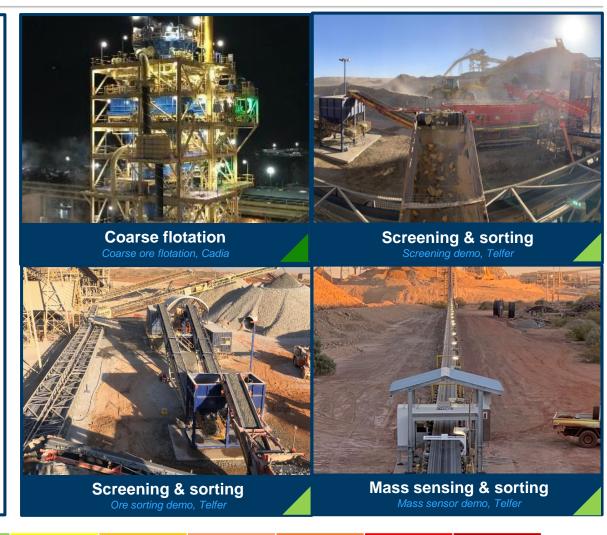
#### **Breakthrough challenge:**

Rejection of unprofitable material as early as possible in the mining and refining process

Improve plant performance and mineral recoveries

#### Value capture levers

- Coarse flotation
- Screening & sorting
- Mass sensing & sorting
- Ultra low energy grinding
- In mine processing



9	8	-
ktend	Build / Optimise	Field



Scale Testing

Prototype

Component Testing Proof of Concept Formulate Concept Principles / Needs



#### **Breakthrough challenge:**

Creating a long term vision of the future mine system and collaborating with developers and manufacturers to make this an operational reality

#### **Value capture levers**

- In mine sensing
- Robotic mining
- Mechanical excavation
- Intelligent selective mining
- Real time mine-to-mill optimisation



TRL	9	8	7	6	5	4	3	2	1
Technology Readiness Levels Ref NASA & EU	Extend	Build / Optimise	Field Demo	Scale Testing	Prototype	Component Testing	Proof of Concept	Formulate Concept	Principles / Needs

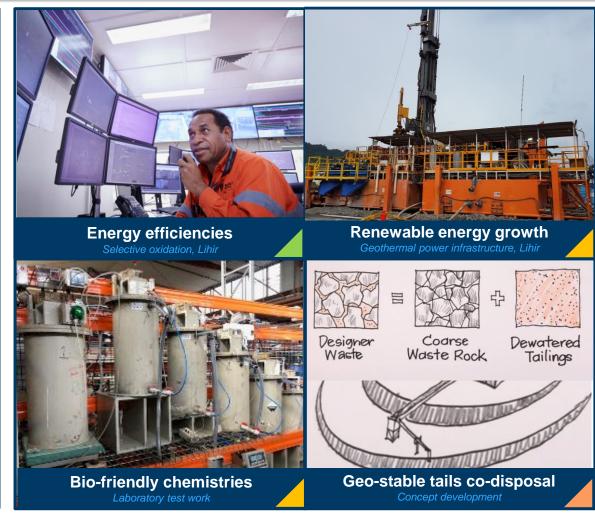


#### **Breakthrough challenge:**

Improve the environmental and social impact of our operations and projects through technology and innovation

#### **Value capture levers**

- Energy efficiencies
- Renewable energy growth
- Bio-friendly chemistries
- Geo-stable tails co-disposal
- Mine void use



TRL	9	8	7	6	5	4	3	2	1
Technology Readiness Levels Ref NASA & EU	Extend	Build / Optimise	Field Demo	Scale Testing	Prototype	Component Testing	Proof of Concept	Formulate Concept	Principles / Needs



## Cadia – Reduced costs & increased cash flow



#### **Site Process**

<u>Element</u>	<u>Description</u>
Mining	Panel Cave mining from Cadia East (Panel Cave 1 and 2), with underground crushing and conveyor to surface
Processing	High pressure grinding rolls, SAG mills, ball mills, flotation, coarse ore flotation and gravity concentration
Output	Principally copper/gold concentrate, gold doré

#### **Key Statistics**

Gold Reserve Life: ~25 years¹
Gold Ore Reserves: 22moz
Gold Mineral Resources: 38moz
Copper Ore Reserves: 4.3mt
Copper Mineral Resources: 8.3mt

FY20 Prod. Guidance: 760-840koz Au,

~100kt Cu<sup>2</sup>

Q1 FY20 AISC: \$210/oz Q1 FY20 Production: 172koz Permitted Processing: 32mtpa

Workforce (FTE)<sup>3</sup>: ~800 employees

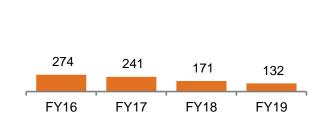
~690 contractors

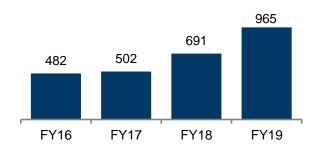
#### **Production (koz)**

# All-In Sustaining Cost (\$/oz)









Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2018 divided by gold production for the 12 months ended 30 September 2019. The reserve life calculation does not take into account future gold production rates and therefore estimate reserve life does not necessarily equate to operating mine life. For Cadia Ore Reserves and Mineral Resources refer to slides 68 to 71.

Achievement of guidance is subject to market and operating conditions.

At 30 June 2019. Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors

Free cash flow is before interest and tax



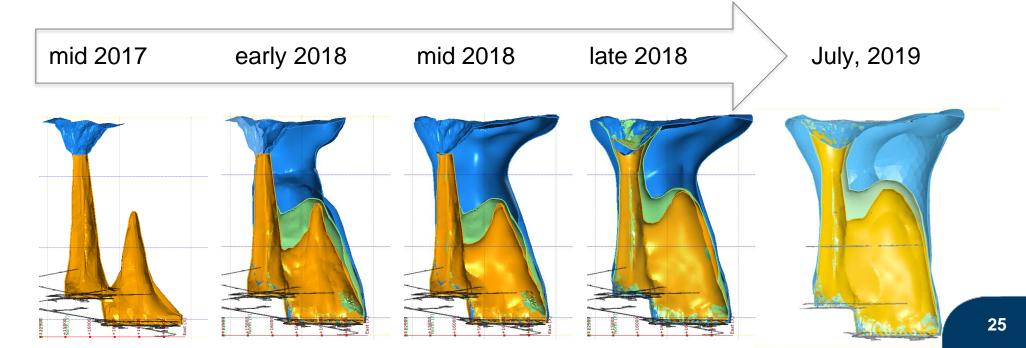
# NextGen Caving PC2 fully fractured through to surface

- Substantially reduces the likelihood of exposure to an air gap hazard
- PC2 eastern draw is being controlled with a focus on the growth of the eastern wall and cave back
- Improving maturity of fragmentation in PC2 will allow increased efficiency

Comminution Zone – Rock actively flowing and breaking up

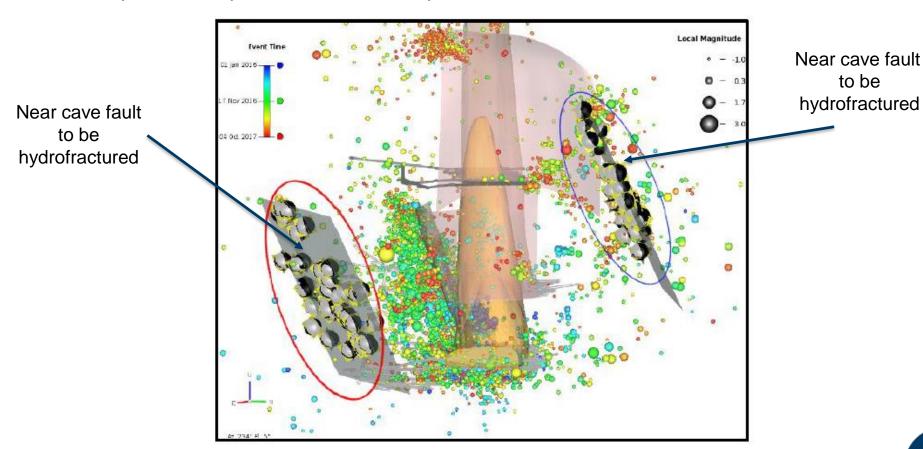
Dilating Zone – Rock mass broken and dilating, but not yet flowing

Yielding Zone – Major structures/faults moving; rock mass between not yet broken up.



#### **Boundary fault hydrofracturing for seismic release**

Hydrofracturing will be completed on identified high stress faults outside of the cave zone to reduce the potential impact of future fault slips.



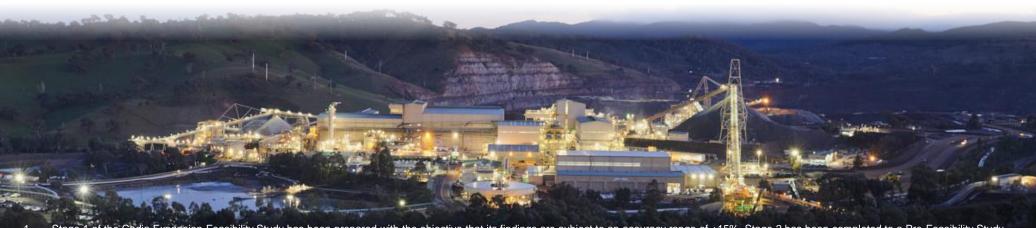
# Stage 1 of Cadia Expansion Project Approved<sup>1,2</sup>

#### Stage 1 (in Execution)

- Estimated capital cost \$685m
  - PC2-3 mine development
  - materials handling system upgrades
  - associated infrastructure
  - initial works to increase plant capacity to 33mtpa
- PC2-3 mine targeting first production in **FY23**

#### Stage 2 (in Feasibility Study)

- Estimated capital cost \$180m
  - further plant expansion to 35mtpa
  - recovery improvements
  - study finalisation expected middle of CY20
  - targeting completion in late FY22



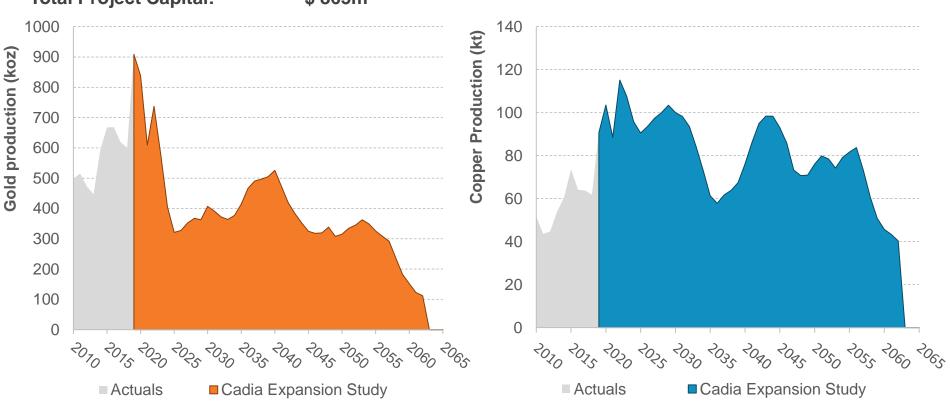
# Cadia Expansion Stage 1 FS Findings<sup>1,2</sup>

#### Cadia - uniquely long life

#### **Expected results from implementation of Stage 1 and Stage 2**

PC2-3 Capital (stage 1): \$595m Expansion to 33mtpa (stage 1): \$ 90m Expansion to 35mtpa (stage 2): \$ 180m **Total Project Capital:** \$ 865m IRR: 21.5% Payback (years): 7.6 NPV:

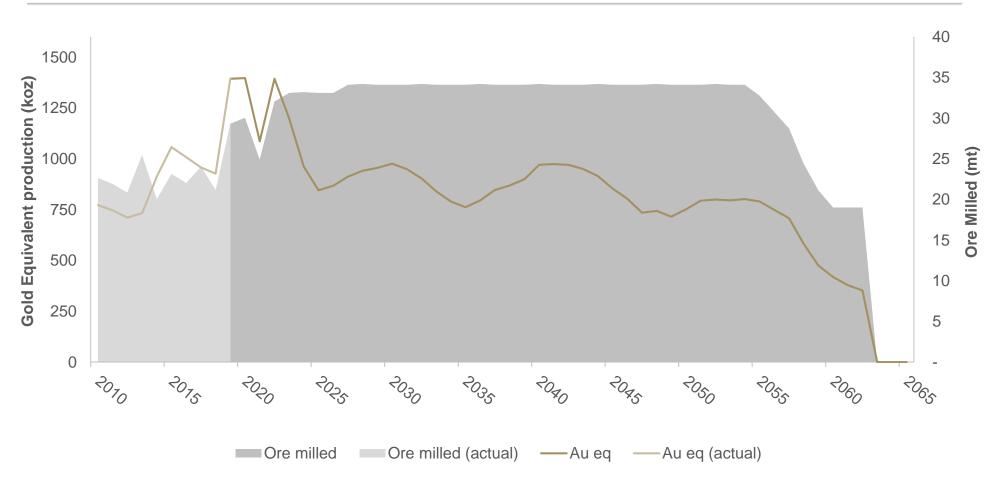
\$1,170m



Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of ±15%. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of ±25%. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal as regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as guidance. 28

The production target underpinning the forecast financial information is contained in the graphs on this slide and is based on utilisation of 100% of the Cadia East Ore Reserves. Refer to slides 70 and 71 for the Cadia East Ore Reserves as at 31 December 2018 but note that such figures are subject to depletions for the period from 1 January 2019.

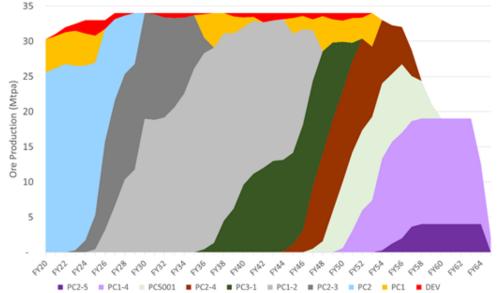
# Estimated Cadia Gold Equivalent production 1,2,3



- Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of ±15%. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of ±25%. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal and regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as quidance.
  - Assumptions include: Gold price of US\$1,200/oz, copper price of US\$3.00/lb, AUD:USD exchange rate of 0.75. Recovered Gold & Copper Production as provided in the charts on slide 28 as indicative of the forward metal sales profile. Gold-equivalent production (by-product basis) = Recovered Au oz+ (Cu Price \$US/lb) x 2204.62 / (Au Price US\$/oz) x (Recovered copper tonnes as provided in the chart above, as indicative of the forward production profile). Gold grades are as set out in the indicative mine production profile on slide 31. Based on LOM Au recovery of approximately 80% and approximately 85% for Cu. In the Company's opinion, all elements included in the metal equivalents calculation have a reasonable potential to be recovered and sold. The production target underpinning the forecast financial information is contained in the graphs on slide 28 and is based on utilisation of 100% of the Cadia East Ore Reserves. Refer to slides 70 and 71 for the Cadia East Ore Reserves as at 31 December 2018 but note that such figures are subject to depletions for the period from 1 January 2019.

# Cadia's indicative cave production schedule 1,2,3

Panel Cave	Start Construction	First production	Ore (mt)
PC2-3 (approved to execution)	FY19	FY23	142
PC1-2	FY22	FY25	408
PC3-1	FY33	FY36	149
PC2-4	FY42	FY44	113
PC5001	FY44	FY47	96
PC1-4	FY48	FY50	175
PC2-5	FY51	FY54	35



Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of ±15%. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of ±25%. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal and regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as guidance.

The production target underpinning the forecast financial information is contained in the graphs on slide 28 and is based on utilisation of 100% of the Cadia East Ore Reserves. Refer to slides 70 and 71 for the Cadia East Ore Reserves as at 31 December 2018 but note that such figures are subject to depletions for the period from 1 January 2019.

Processing volumes are expected to progressively ramp up to be in the range of 33-35mtpa, subject to ore presentation from the mine which will vary over time according to draw rates, cave maturity and cave interaction as further caves are developed. For financial evaluation purposes, the projected mine and processing volumes post completion of the expansion are shown at the midpoint of this 33-35mtpa range.

# Cadia Expansion Project - Indicative mine plan 1,2,3,4

Timing (Years)	Total material movement (mt)	Plant Feed (mt)	Average Gold grade (g/t)	Average Copper grade (%)
FY20 - 22	~92	~87	1.0	0.4
FY23 - 25	~99	~99	0.5	0.3
FY26 - 28	~101	~101	0.4	0.4
FY29 - 31	~102	~102	0.4	0.3
FY32 - 34	~102	~102	0.4	0.3
FY35 - 37	~102	~102	0.5	0.2
FY38 - 40	~102	~102	0.6	0.2
FY41 - 43	~102	~102	0.5	0.3
FY44 - 46	~102	~102	0.4	0.3
FY47 - 49	~102	~102	0.4	0.3
FY50 - 52	~102	~102	0.4	0.3
FY53+		Remaining Ore Reserves if	any, subject to ongoing study	

Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of ±15%. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of ±25%. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal and regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as guidance.

The production target underpinning the forecast financial information is contained in the graphs on slide 28 and is based on utilisation of 100% of the Cadia East Ore Reserves. Refer to slides 70 and 71 for the Cadia East Ore Reserves as at 31 December 2018 but note that such figures are subject to depletions for the period from 1 January 2019.

<sup>3</sup> Based on the Company's knowledge and good faith assumptions as at the date of release of this presentation. The indicative mine plan will be updated on an annual basis, or sooner if there are significant changes in the underlying assumptions.

<sup>4</sup> Indicative estimates are provided on a Base Case basis. Further optionality and upside exists in relation to the operation, with there being a number of projects and studies in progress to pursue these

# Cadia Life of Mine recovery improvement<sup>1,2</sup>

Expected LOM gold recovery rates of around 80% and copper recovery rates of around 85%

Stage 2 Feasibility Study – Estimated capital of \$180m

The Study will investigate:

Concentrator 1

additional coarse ore flotation capacity

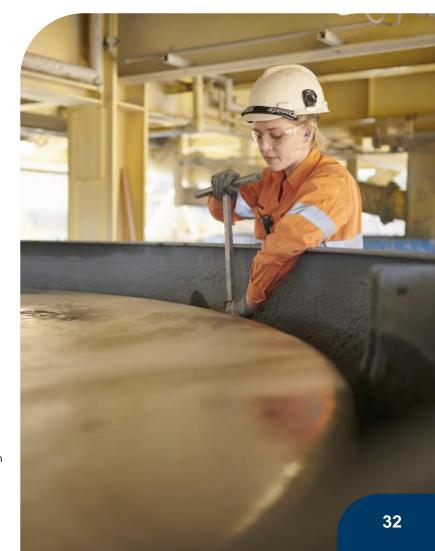
#### Concentrator 2

- replacing secondary and tertiary cone crushers
- new Vertimills
- upgrades to pumps, hoppers, pipes and thickeners
- installation of a large Jameson Cell

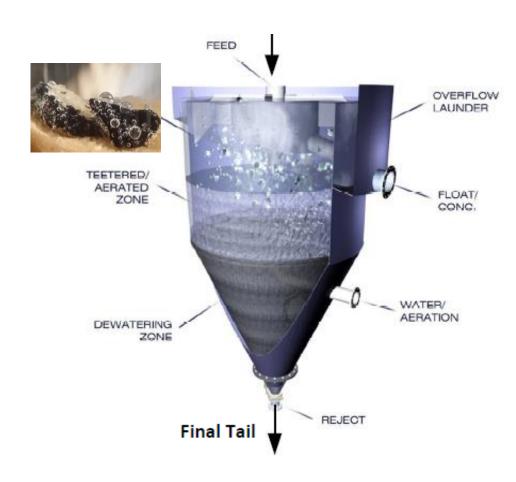
#### Study completion expected middle of CY20

Stage 1 of the Cadia Expansion Feasibility Study has been prepared with the objective that its findings are subject to an accuracy range of ±15%. Stage 2 has been completed to a Pre-Feasibility Study level with its findings at an accuracy range of ±25%. The findings in the Study and the implementation of the Cadia Expansion Project are subject to all necessary approvals, permits, internal and regulatory requirements and further works. The estimates are indicative only and are subject to market and operating conditions. They should not be construed as guidance.

As Cadia is an AUD functional currency operation, the Studies have been assessed in AUD and the outcomes in this presentation have been converted to USD using an exchange rate of AUD/USD 0.75.



- Coarse Ore Flotation is an aerated fluidized-bed separator that has demonstrated increased recovery of coarse particles compared to conventional flotation technology
- The Coarse Ore Flotation circuit treats the full flotation tailings stream from Train 3 (T3) of the Concentrator 1 flotation circuit at Cadia (~9Mtpa)
- The primary objective of the project is to recover gold and copper currently lost to T3 tailings in coarse composite particles (+150 µm), without additional power input for particle size reduction



1 Pictures courtesy of the Eriez Flotation Division 33



#### **Feasibility Study completed:**

- Design of a molybdenum separation plant expected to generate ~6,500tpa of 52% molybdenum concentrate with a 92% recovery
- Shipping and logistics parameters confirmed
- Full load Commissioning expected to be completed FY22<sup>1</sup>

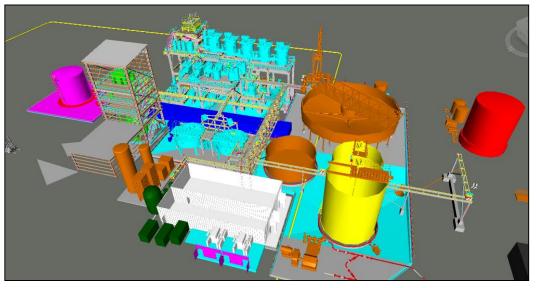
## FS Key Findings<sup>1,2,3</sup>

IRR: 14.5% Capital cost: ~\$95m

First production: CY 2021

Estimated By-product credit: around \$50/oz

#### **Indicative Plant Layout**



<sup>1</sup> Subject to market and operating conditions

Estimates were prepared to a Feasibility Study level with the objective of being subject to an accuracy range of ±15%. Molybdenum is not disclosed in Newcrest's Reserves & Resources statement, and production average is indicative only and should not be construed as guidance. Additional confirmatory work is required to support molybdenum minerology understanding and predictability of molybdenum recovery and grade.

# **Block caving fundamentals**

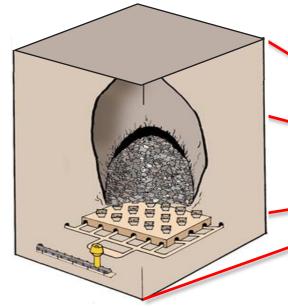
#### Panel Cave 1

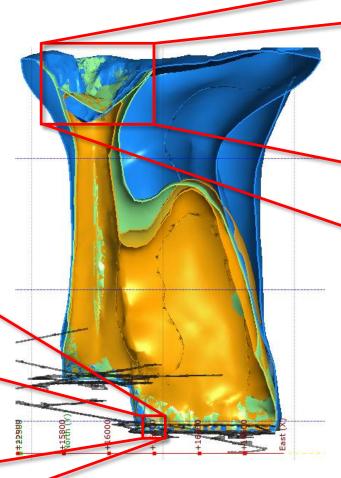
~1,200 metres deep,
 114 drawbells

#### Panel Cave 2

 ~1,400 metres deep, 165 drawbells

## Caving levels





## Subsidence zone



#### Comparative surface impact





## Lihir – Strong cash flow generation



#### **Site Process**

<u>Element</u> <u>Description</u>

Mining Open pit drill, blast, load and haul mining, currently in Phase 9 of Minifie Pit and Phases 14 & 15 in Lienitz.

Substantial stockpiles

Processing Crushing, grinding, flotation,

pressure oxidation, NCA

circuit

Output Gold dore

#### **Key Statistics**

Gold Reserve Life: ~25 years
Gold Ore Reserves: 24moz
Gold Mineral Resources: 50moz

FY20 Prod. Guidance: 930-1,030koz Au<sup>2</sup>

Q1 FY20 AISC: \$1,054/oz Q1 FY20 Production: 218koz

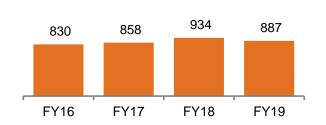
Workforce (FTE)<sup>3</sup>: ~2,400 employees

~3,300 contractors

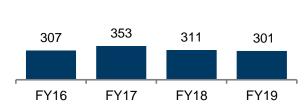
#### **Production (koz)**



## All-In Sustaining Cost (\$/oz)



#### Free Cash Flow (\$m)<sup>4</sup>



- 1 Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2018 divided by gold production for the 12 months ended 30 September 2019. The reserve life calculation does not take into account future gold production rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold mineral resources and ore reserves tables can be found on slides 68 to 71
- Achievement of guidance is subject to market and operating conditions
- At 30 June 2019. Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- Free cash flow is before interest and tax

## Lihir's increased throughput lowers AISC per oz

12mtpa
By December 2015

13mtpa
By December 2016

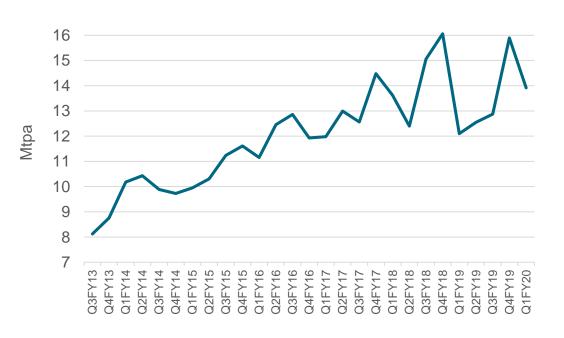
14mtpa
By December 2017

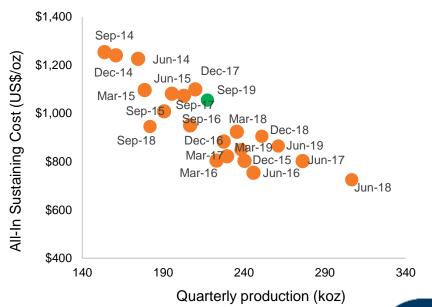
15mtpa
By end June 2019

- Achieved with 12.4mtpa in December 2015 quarter
- Achieved with 13mtpa in December 2016 quarter
- Achieved with 15mtpa in March 2018 quarter
- Achieved with 16mtpa in June 2019 quarter

## Lihir mill throughput (quarterly data annualised)

### AISC falls in line with increased production





## Lihir - Indicative mine plan<sup>1,2,3,4,5</sup>

Timing (Years)	Sources	Total Material Moved (Mt) <sup>3</sup>	Waste (Mt)	Tonnes to Stockpiles (Mt)	Ex-pit Tonnes Fed (Mt)	Stockpile Tonnes Fed (Mt)	Plant Feed (Mt) <sup>4</sup>	Average Feed Grade g/t			
FY20-24	Minifie & Lienetz, medium grade stockpiles, and pre-strip	350-360	145-155	50-55	20-25	50-55	70-80	~2.6			
FY25–29	Lienetz & Kapit, medium / low grade stockpiles and pre-strip	325-335	150-160	15-20	30-35	40-45	70-80	~2.6			
FY30-34	Lienetz & Kapit and low grade stockpiles	270-280	95-105	20-25	70-75	0-5	70-80	~2.5			
FY35-39	Kapit and low grade stockpiles	140-150	30-40	0-5	20-25	55-60	70-80	~1.7			
FY40-44	Low grade stockpiles	10-15	-	-	-	10-15	10-15	~1.5			
FY45+	Remaining Ore Reserves if any, subject to ongoing study										

<sup>1</sup> Indicative only and should not be construed as guidance. Subject to market and operating conditions, regulatory and landowner approvals and further study. See slide 70 for details as to the Ore Reserves that underpin the indicative mine plan subject to depletions for the period from 1 January 2019

<sup>2</sup> Includes sheeting material and crusher rehandle.

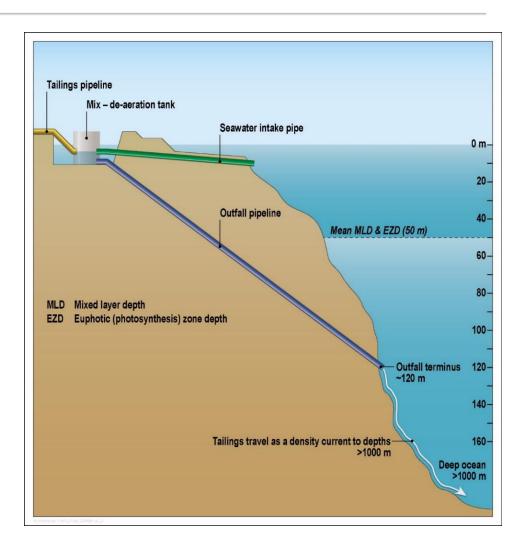
<sup>3</sup> Plant feed = Ex-pit + Stockpile feed

Based on the Company's knowledge and good faith assumptions as at the date of release of this presentation. The indicative mine plan will be updated on an annual basis, or sooner if there are significant changes in the underlying assumptions

Indicative estimates are provided on a Base Case basis. Further optionality and upside exists in relation to the operation, with there being a number of projects and studies in progress to pursue these

## Lihir Deep Sea Tailings Placement

- Rigorous baseline studies prior to approval
- DSTP approved as the preferred tailings
  management option from an environmental and
  social point of view for Lihir which has limited space
  for terrestrial tailings storage and is a seismically
  active region
- Ongoing monitoring of DSTP under a government approved Environmental Management and Monitoring Plan (EMMP)
- Lihir Environmental Management System certified to ISO14001:2015
- Detailed seabed and tailings footprint surveys every five years as per EMMP requirements
- Periodic independent technical reviews (e.g. Scottish Association of Marine Science) to assess DSTP system functioning as designed and develop ongoing research projects



## Lihir DSTP monitoring

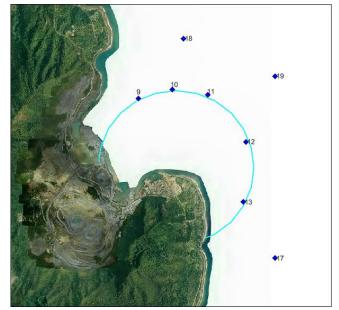
No significant operational, compliance, environmental or social issues related to the operation of the DSTP system since Newcrest's acquisition of Lihir in 2010.

~20 years of operation & scientific monitoring in accordance with the comprehensive EMMP confirms DSTP remains the most appropriate method of tailings management for Lihir.

DSTP surveys conducted every five years monitor:

- Seabed bathymetry
- Ocean water quality
- Seabed physio-chemical characterisation
- Abundance of deep sea marine fauna

## Water quality monitoring locations





## Telfer – Seeking to maximise value



#### **Site Process**

Element Description

Mining Open pit mining contracted to Macmahon

Underground sub-level cave and stope mining contracted to Byrnecut

Processing Crushing, grinding, gravity

concentration, flotation, leaching circuit

Output Copper/ gold concentrate

and gold doré

#### **Key Statistics**

Gold Reserve Life: ~5 years<sup>1</sup>
Gold Ore Reserves: 2.0moz
Gold Mineral Resources: 6.4moz
Copper Ore Reserves: 0.20mt
Copper Mineral Resources: 0.59mt

FY20 Prod. Guidance: 400-460koz Au, ~15kt Cu<sup>2</sup>

Q1 FY20 AISC: \$1,699/oz

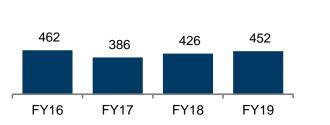
Q1 FY20 Production: 79koz

Workforce (FTE) $^3$ : ~530 employees

~1,150 contractors

#### **Production (koz)**

#### **All-In Sustaining Cost (\$/oz)**





#### Free Cash Flow (\$m)<sup>4</sup>



Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2018 divided by gold production for the 12 months ended 30 September 2019. The reserve life calculation does not take into account future gold production rates and therefore estimate reserve life does not necessarily equate to operating mine life. Copper reserves and resources include O'Callaghans. Full gold and copper mineral resources and ore reserves tables can be found on slides 68 to 71

Achievement of guidance is subject to market and operating conditions

<sup>3</sup> At 30 June 2019. Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors

Free cash flow is before interest and tax

## **Telfer – Indicative mine plan**

#### Mineral Resource & Ore Reserves<sup>1</sup>

			Gold			Copper			
		Dry Tonnes (Million)	Grade (g/t)	Insitu Gold (Moz)	Dry Tonnes (Million)	7   (3rane (%)			
Ore Reserves	Main Dome Open Pit	9.3	0.52	0.15	9.3	0.088	0.0082		
	West Dome Open Pit	63	0.75	1.5	63	0.076	0.048		
	Telfer Underground	4.9	1.9	0.30	4.9	0.29	0.014		
	O'Callaghans				44	0.29	0.13		
	Total			2.0			0.20		
Mineral Resources	Main Dome Open Pit	24	0.60	0.46	24	0.092	0.022		
	West Dome Open Pit	150	0.63	3.1	150	0.062	0.095		
	Telfer Underground	50	1.6	2.7	50	0.40	0.20		
	Other	4.9	1.3	0.20	14	0.37	0.052		
	O'Callaghans				78	0.29	0.22		
	Total			6.4			0.59		

## Cutback Timetable FY20 onwards<sup>2,3,5</sup>

Timing (years)	Pit	Cutback Stage	Indicative Cost
FY20	Main Dome	Stage 6/7	\$0m
FY20-23	West Dome	Stage 2 Final	\$0m
FY20-23	West Dome	Stage 3 Final	\$30-40m

## Proposed indicative development of Telfer mining operations<sup>2,4</sup>

Timino (years	Total material moved open cut	Open pit ore mined	Open pit gold grade	Open pit copper grade	Total material moved underground	Underground ore mined	Underground gold grade	Underground copper grade
FY20-2	1 90-105mt	45-53mt	~0.6g/t	~0.07%	2.9-3.4mt	2.8-3.3mt	~1.8g/t	~0.28%

FY22+ Remaining Ore Reserves if any, subject to ongoing studies

- 1 As per Newcrest Annual Statement of Mineral Resources and Ore Reserves as at 31 December 2018. Full mineral resources and ore reserves tables can be found on slides 68 to 71
- 2 Indicative only and should not be construed as guidance. Subject to market and operating conditions. See slides 70 and 71 for details for the Ore Reserves that underpin the indicative mine plan subject to depletions for the period from 1 January 2019
- 3 Indicative cost based on estimated capital stripping costs only required, in FY20 real dollars.
- Based on the Company's knowledge and good faith assumptions as at the date of release of this presentation. The indicative mine plan will be updated on an annual basis, or sooner if there are significant changes in the underlying assumptions
- 5 Indicative Production Stripping costs denoted in USD, converted at 0.72 AUD/USD



## **Technology & Innovation at Telfer**

#### **Breakthrough challenge:**

Extend Telfer's life through step change technologies that materially improve cost base and product quality

## Value capture levers being explored

- Particle sorting & screening
- Pebbles as grinding media
- Mass sensing & sorting
- Hydromet testwork



## Telfer hedge profile

Financial Year Ending	Gold Ounces Hedged	Average Price A\$/oz
30 June 2020	204,794	1,729
30 June 2021	216,639	1,864
30 June 2022	204,615	1,902
30 June 2023	137,919	1,942
Total	763,967	1,852

<sup>\*</sup>During FY19 Newcrest realised 231,224 ounces of Telfer gold sales hedged at an average price of A\$1,739 per ounce, representing a net revenue loss of \$3m. Since the hedging program commenced in FY16, the net revenue benefit up to and including FY19 has been \$33m.

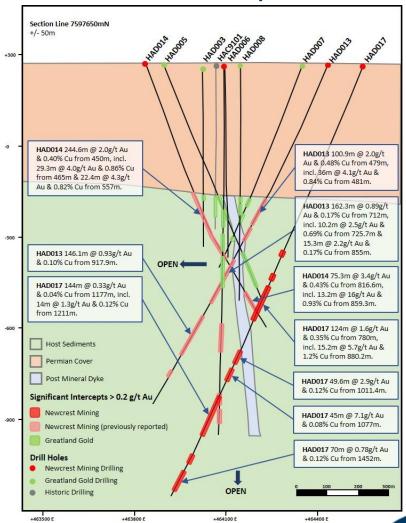


Telfer is a large scale, low grade mine and its profitability and cashflow are both very sensitive to the realised Australian Dollar gold price

## **Havieron – Opportunity for Telfer**

- Farm-in agreement on the Havieron tenement with potential to deliver high grade ore feed to Telfer
- Newcrest to manage the exploration program
- \$5m minimum commitment over initial 12 months, with potential to earn 70% JV interest through expenditure of \$65m over a 6 year period
- Option to earn an additional 5% interest at the end of the farm-in period at fair market value
- If successful:
  - Ore to be trucked to Telfer for processing
  - High grade ore could extend Telfer's life and lower its production cost per ounce

#### Drill results as at 30 September 2019



# Gosowong

## Gosowong



#### **Site Process**

<u>Element</u> <u>Description</u>

Mining Underground mining using predominantly underhand

cut-and-fill (Kencana) and long hole stopes with paste

fill (Toguraci)

Processing Crushing, grinding, gravity,

leaching

Output Gold and silver doré

#### **Key Statistics**<sup>1</sup>

Gold Reserve Life: ~2 years<sup>2</sup>

Gold Ore Reserves: 0.37moz

Gold Mineral Resources: 1.1moz

FY20 Prod. Guidance: 145-175koz Au<sup>3</sup>

Q1 FY20 AISC: \$1,251/oz

Q1 FY20 Production: 40koz

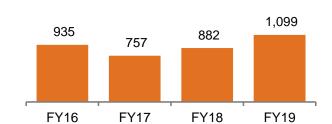
Workforce (FTE)<sup>4</sup>: ~920 employees

~960 contractors

#### **Production (koz)**

## 296 197 190 FY16 FY17 FY18 FY19

## **All-In Sustaining Cost (\$/oz)**



#### Free Cash Flow (\$m)<sup>5</sup>



- The figures shown represent 100%. Newcrest owns 75% of Gosowong through its holding in PT Nusa Halmahera Minerals, an incorporated joint venture
- Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) as at 31 December 2018 divided by gold production for the 12 months ended 30 September 2019. The reserve life calculation does not take into account future gold production rates and therefore estimate reserve life does not necessarily equate to operating mine life. Full gold mineral resources and ore reserves tables can be found on slides 68 to 71
- Achievement of guidance is subject to market and operating conditions
- At 30 June 2019. Employees are Newcrest directly employed FTEs, contractor FTEs include full time embedded contractors and project, replacement labour and other contractors
- Free cash flow is before interest and tax

## **Gosowong – Indicative mine plan**

#### Mineral Resource & Ore Reserves<sup>1</sup>

		Go	old	Silver			
	Dry Tonnes (millions)	Grade (g/t)	Insitu Gold (Moz)	Grade (g/t)	Insitu Silver (Moz)		
Ore Reserves	1.4	8.1	0.37	12	0.54		
Mineral Resources	3.3	10	1.1	14	1.5		

### Proposed indicative development of Gosowong mining operations<sup>2,3</sup>

Timing (years)	Total material moved	Kencana ore mined	Kencana gold grade	Kencana silver grade	Toguraci ore mined	Toguraci gold grade	Toguraci silver grade					
FY20	0.91 – 0.92 Mt	345 - 350 kt	~6.7 g/t	~7.4 g/t	275 - 280 kt	~10.5 g/t	~20.7 g/t					
FY21	0.60 – 0.61 Mt	275 - 280 kt	~7.7 g/t	~6.4 g/t	180 - 185 kt	~13.5 g/t	~24.9 g/t					
FY22+	Remaining Ore Rese	Remaining Ore Reserves if any, subject to ongoing study										

<sup>1</sup> As per Newcrest Annual Statement of Mineral Resources and Ore Reserves as at 31 December 2018. Full mineral resources and ore reserves tables can be found on slides 68 to 71

Indicative only and should not be construed as guidance. Subject to market and operating conditions. Any development beyond 2019 is subject to Board approval. See slide 70 for details as to the ore reserves that underpin the indicative mine plan subject to depletions for the period from 1 January 2019

Based on the Company's knowledge and good faith assumptions as at the date of release of this presentation. The indicative mine plan will be updated on an annual basis, or sooner if there are significant changes in the underlying assumptions

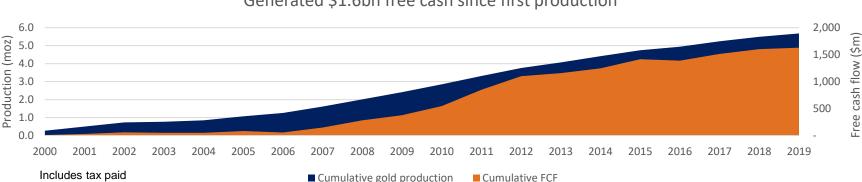
## Gosowong – \$1.6bn¹ free cash flow generated

- High grade world-class epithermal province discovered by Newcrest geologists in 1993
- Gosowong has performed reliably and consistently while delivering high margins
- Over 5.6moz gold produced and ~\$1.6bn free cash flow generated since first full year of production in 2000
- Gosowong's strong free cash flow demonstrates potential value of epithermal mines – justifying exploration strategy

 As announced on 26 June 2018, Newcrest's 75% owned Indonesian subsidiary, PT Nusa Halmahera Minerals (PT NHM), entered into an agreement with the Government of Indonesia to amend the Gosowong Contract of Work (CoW).

A key amendment to the CoW included a requirement that Indonesian parties own at least 51% of PTNHM within two years of signing the amendment agreement.

Newcrest has commenced a process aimed at ensuring divestment of at least a 26% interest from its current shareholding percentage of 75%.



Generated \$1.6bn free cash since first production



## **Red Chris – Potential Tier 1 orebody**<sup>2</sup>



#### **Site Process**

ElementDescriptionMiningOpen pit mining (currently)<br/>Block Cave (potentially)3ProcessingCrushing, grinding, flotationOutputGold, copper and silver<br/>concentrate

#### **Key Statistics**<sup>1,2</sup>

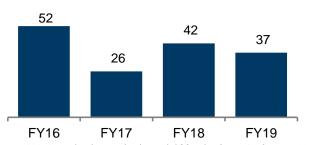
Gold Mineral Resource: 20moz
Copper Mineral Resource: 13blb

FY20 Prod. Guidance: 25-35koz Au, 20-25kt Cu<sup>4</sup>

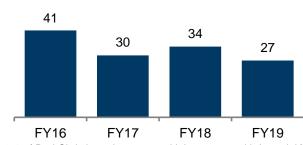
Q1 FY20 AISC<sup>5</sup>: \$4,317/oz Q1 FY20 Production<sup>5</sup>: 2.8koz Au

\* 2.9kt Cu

#### Gold Production (koz)<sup>1</sup>



### Copper Production (kt)<sup>1</sup>



- The figures shown represent 100% production under Imperial Metals. As at 15 August 2019, Newcrest owns 70% of Red Chris in an incorporated joint venture with Imperial Metals.

  The information on this slide that relates to the Red Chris Mineral Resource estimates is based on the "National Instrument 43-101 Technical Report" dated 30 September 2015 and filed by Imperial Metals on SEDAR (www.sedar.com) in accordance with National Instrument 43-101 as required by Canadian securities regulatory authorities. The estimates of the Imperial Metals Mineral Resources contain Measured and Indicated Mineral Resources of 1.0Bt at 0.35 g/t Au and 0.35% Cu for 12Moz contained gold and 8.0Blb contained copper and Inferred Mineral Resources of 0.7Bt at 0.32 g/t Au and 0.29% Cu for 8.1Moz contained gold and 5.0Blb contained copper (Data reported to two significant figures and this may cause discrepancies in totals). Note that under Newcrest reporting convention for copper, 13Blb contained copper is equivalent to 5.9Mt contained copper. See also Red Chris foreign estimates in the disclaimers of this presentation.

  Subject to market and operating conditions, further drilling and study, all necessary permits, regulatory requirements and Board approvals.
- Achievement of guidance is subject to market and operating conditions. Guidance provided represents Newcrest's 70% share from date of acquisition (15 August 2019).
- Physicals and costs are reported from date of acquisition (15 August 2019) to 30 September 2019 and represents Newcrest's 70% share.

## **Red Chris – Two stage transformation**

## **Stage 1 -** Apply Newcrest's Edge transformation approach

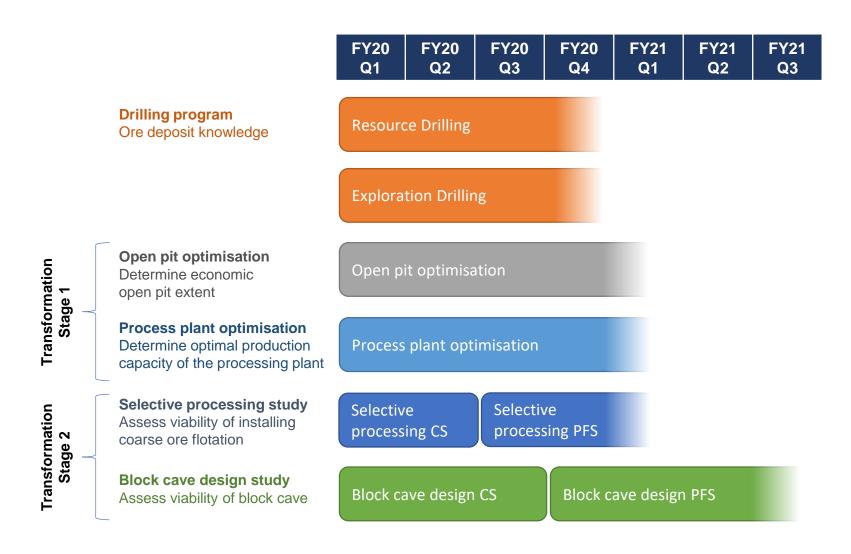
- Process plant optimisation
- Mine optimisation
- Supply chain cost reduction
- Extensional resource and exploration drilling program

### **Stage 2 -** Apply Newcrest's industry leading technology

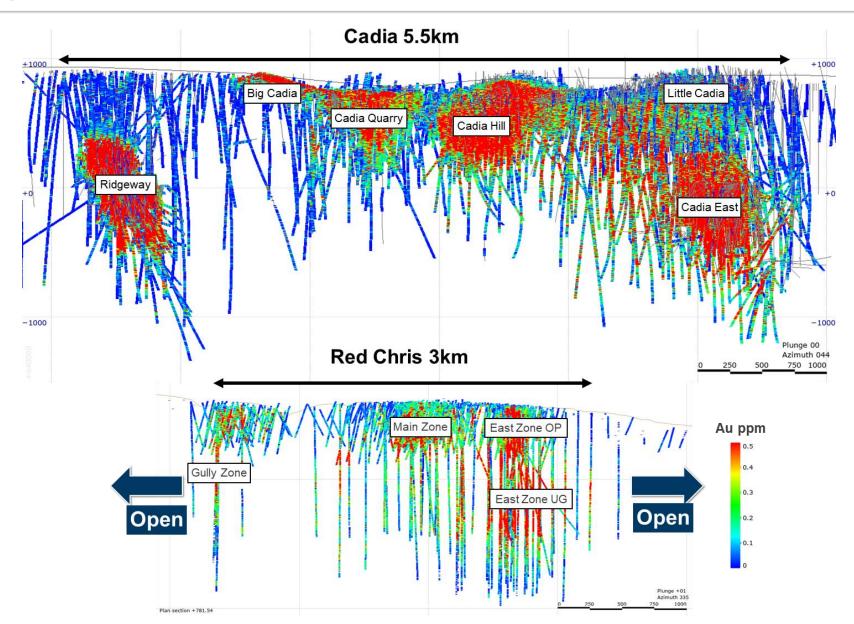
- Block caving
- Coarse ore flotation
- Mass sensing and sorting
- Deep underground brownfield and greenfield exploration



## Forward work plan



## Significant exploration upside potential



## Wafi-Golpu – Updated Feasibility Study<sup>1</sup>



#### **Key Statistics – Golpu<sup>2</sup>**

Gold Ore Reserves:5.5 mozGold Mineral Resources:9.3 mozCopper Ore Reserves:2.5 mtCopper Mineral Resources:4.3 mt

**Location:** 65km south-west of

Lae

Permitting: Special Mining Lease

application submitted, working through

associated approval

processes

Newcrest Ownership: 50% (if government

exercises full option, Newcrest's ownership would reduce to 35%) IRR<sup>3</sup>: ~18.2% (real) NPV: ~\$2.6bn (real)

Payback: ~9.5 years from

commencement of

earthworks for declines

Max Ore throughput: 17mtpa

**Expected first ore:** ~4.75 years from

grant of Special

Mining Lease

Life of Mine⁴: 28 years

Max cumulative negative

free cashflow<sup>5</sup>: \$2,823m

Free cash flow

generation: \$13,157m

Avg. copper grade: 1.27%

Avg. gold grade: 0.9 g/t

Avg. annual copper

production: 161kt

Avg. annual gold

**production:** 266koz

**Gold recoveries:** 68%

Copper recoveries: 95%

**Total operating** 

cost (real): \$17.33 per tonne

Cash cost (C1)

(copper-basis)7: \$0.26 per lb

All-In Sustaining

Cost (gold basis): \$(2,128) per ounce

Mining style: Block cave

See release dated 19 March 2018 for further details, including conditions to progression. These figures are estimates from the updated Feasibility Study (as at 19 March 2018) and as such were prepared with the objective of being subject to an accuracy range of ±15%, with the exception of block cave 40 (due to limited geotechnical data; further work is planned to obtain orebody data to confirm rock strength across the BC40 footprint) and associated infrastructure which was prepared with a prefeasibility accuracy range of ±25%. As timing for finalisation of the SML or a suitable fiscal and stability framework and supporting arrangements is uncertain, valuation outcomes are shown at the time of commencement of earthworks for the access Nambonga decline. Costs are based on December 2017 real estimates. Neither the costs nor real cost escalation impacts prior to commencement of earthworks are included in the valuation outcomes. The figures are subject to all necessary permits, regulatory requirements and Board approval and further works. The production target utilises 98% of the full project's probable Ore Reserves contained metal. The production target underpinning the forecast financial information is contained in the graphs and tables on slides 54 to 55. Assumptions include: Gold price of US\$1,200/oz, copper price of US\$3.00/lb, AUD:USD exchange rate of 0.75 and USD:PGK exchange rate of 3.10

<sup>2</sup> Ore Reserves and Mineral Resources based on Newcrest's 50% ownership share of Golpu. For Golpu Ore Reserves refer to market release titled "Update Wafi-Golpu Feasibility Study" dated 19 March 2018 and "Supplementary Data on Updated Wafi-Golpu Feasibility Study" dated 12 April 2018. For Golpu Mineral Resources refer to market release "Wafi-Golpu – Update on Stage One Feasibility and Stage Two Prefeasibility Studies" dated 15 February 2016.

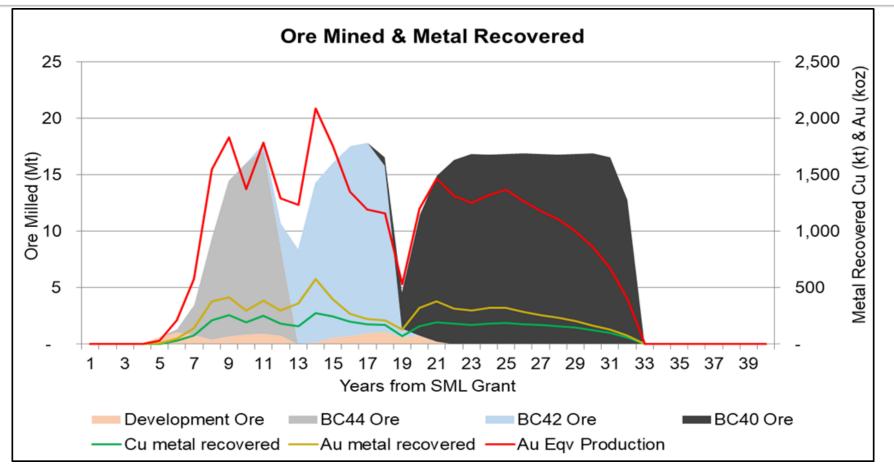
<sup>3</sup> Project IRR is after all taxes but before any withholding taxes on dividends or interest

<sup>4</sup> From first production of the processing plant (excluding construction and closure phases)

Maximum cumulative negative free cashflow comprises undiscounted free cash flow from commencement of construction Total operating costs include mining costs, processing costs, infrastructure costs and general and administrative costs.

<sup>7</sup> Cash costs are total operating costs plus realisation costs, less gold by-product revenue, divided by total copper production

## Wafi-Golpu – Indicative production<sup>1,2,3</sup>

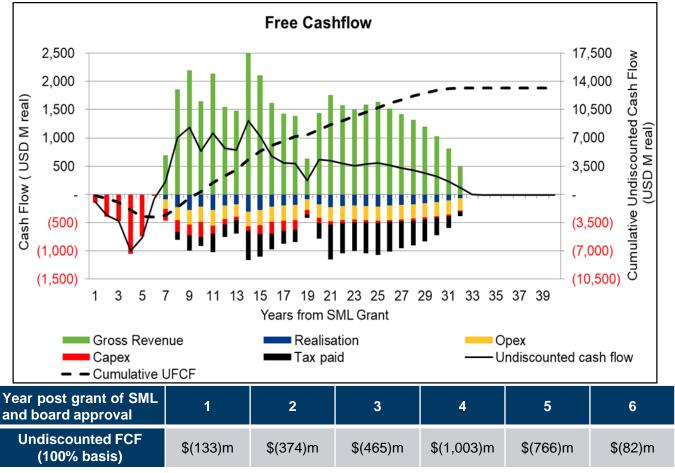


Figures above reflect 100% of project, Newcrest owns 50% of the project. These figures are estimates from the updated Feasibility Study (as at 19 March 2018) and as such were prepared with the objective of being subject to an accuracy range of ±15%, with the exception of block cave 40 (due to limited geotechnical data; further work is planned to obtain orebody data to confirm rock strength across the BC40 footprint) and associated infrastructure which was prepared with a prefeasibility accuracy range of ±25%. As timing for finalisation of the SML or a suitable fiscal and stability framework and supporting arrangements is uncertain, valuation outcomes are shown at the time of commencement of earthworks for the access Nambonga decline. Costs are based on December 2017 real estimates. Neither the costs nor real cost escalation impacts prior to commencement of earthworks are included in the valuation outcomes. The figures are subject to all necessary permits, regulatory requirements and Board approval and further works. The production target utilises 98% of the full project's probable Ore Reserves contained metal. Ore Reserves and Mineral Resources based on Newcrest's 50% ownership share of Golpu. For Golpu Ore Reserves refer to market release titled "Update Wafi-Golpu Feasibility Study" dated 19 March 2018 and "Supplementary Data on Updated Wafi-Golpu Feasibility Study" dated 12 April 2018 and see slide 53 for summary. For Golpu Mineral Resources refer to market release "Wafi-Golpu — Update on Stage One Feasibility and Stage Two Prefeasibility Studies" dated 15 February 2016 and see slide 53 for summary. It is Newcrest's opinion that all the elements included in the metal equivalents calculation have a reasonable potential to be recovered and sold. Newcrest is predominantly a gold producer and as such gold equivalents have been reported for Golpu for ease of understanding among investors. Copper is the dominant revenue source for Golpu.

Assumptions include: Gold price of US\$1,200/oz, copper price of US\$3.00/lb, A

Au Eqv production (by-product basis) = Recovered Au oz+(Cu Price \$US/lbx2204.62/Au Price +US\$/oz) x Recovered copper tonnes. Based on LOM AU recovery of 68%,CU recovery of 95%

## Wafi-Golpu – Indicative free cashflow<sup>1,2</sup>



Figures above reflect 100% of project, Newcrest owns 50% of the project. These figures are estimates from the updated Feasibility Study (as at 19 March 2018) and as such were prepared with the objective of being subject to an accuracy range of ±15%, with the exception of block cave 40 (due to limited geotechnical data; further work is planned to obtain orebody data to confirm rock strength across the BC40 footprint) and associated infrastructure which was prepared with a prefeasibility accuracy range of ±25%. As timing for finalisation of the SML or a suitable fiscal and stability framework and supporting arrangements is uncertain, valuation outcomes are shown at the time of commencement of earthworks for the access Nambonga decline. Costs are based on December 2017 real estimates. Neither the costs nor real cost escalation impacts prior to commencement of earthworks are included in the valuation outcomes. The figures are subject to all necessary permits, regulatory requirements and Board approval and further works. Refer to slide 54 for production target. The production target utilises 98% of the full project's probable Ore Reserves contained metal. Ore Reserves and Mineral Resources based on Newcrest's 50% ownership share of Golpu. For Golpu Ore Reserves refer to market release titled "Update Wafi-Golpu Feasibility Study" dated 19 March 2018 and "Supplementary Data on Updated Wafi-Golpu Feasibility Study" dated 12 April 2018 and see slide 53 for summary. For Golpu Mineral Resources refer to market release "Wafi-Golpu – Update on Stage One Feasibility and Stage Two Prefeasibility Studies" dated 15 February 2016 and see slide 53 for summary.

Assumptions include: Gold price of US\$1,200/oz, copper price of US\$3.00/lb, AUD:USD exchange rate of 0.75 and USD:PGK exchange rate of 3.10 and the data set out in slide 53

## **DSTP** the preferred tailings option

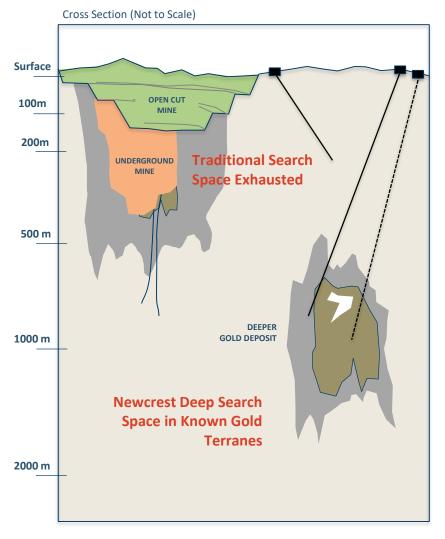




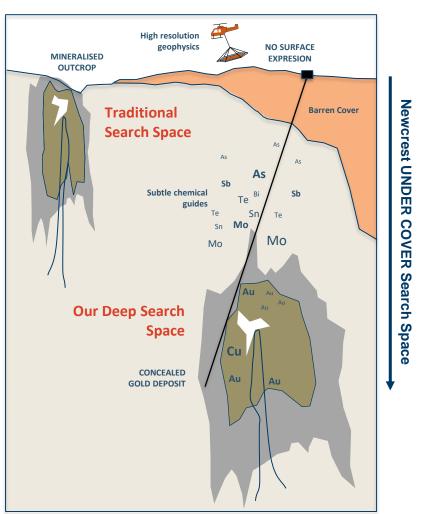
- Extensive scientific studies completed
- Western Huon Gulf is a highly suitable environment for DSTP
- Environmentally and socially, deep sea tailings placement is the safest tailings management method in this highly seismic zone
- Tailings co-deposited with substantial natural sediment load from the Markham, Busu and other rivers

## Looking deeper in Australia opens new opportunities

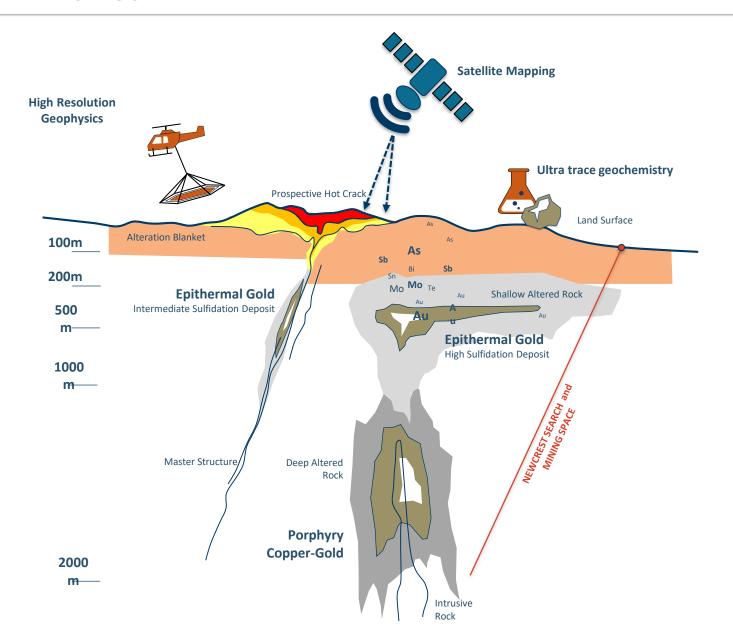
## 1. Looking Deeper in Outcrop Areas



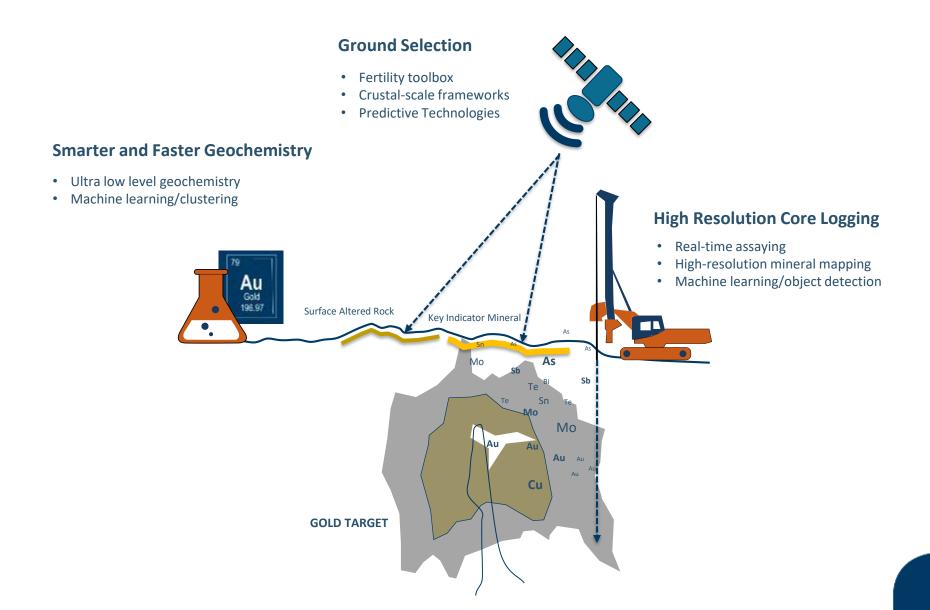
## 2. Exploring under Cover



## Leveraging of our expertise to look deeper in South America



# **Exploration Innovation Smarter and Faster Exploration**



## What is a Tier 1 deposit?

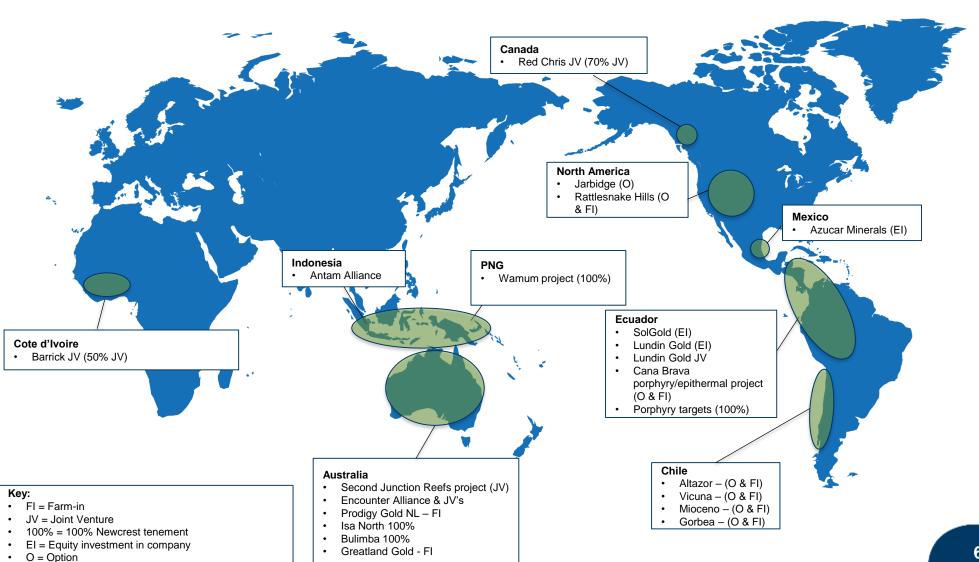
"We aspire to a portfolio within 10 years of 5 x Tier 1 assets, 2 - 4 x Tier 2 assets and a strong pre-production pipeline ..."

Definitions of Tier 1 and Tier 2 assets below used to guide portfolio optimisation decisions:

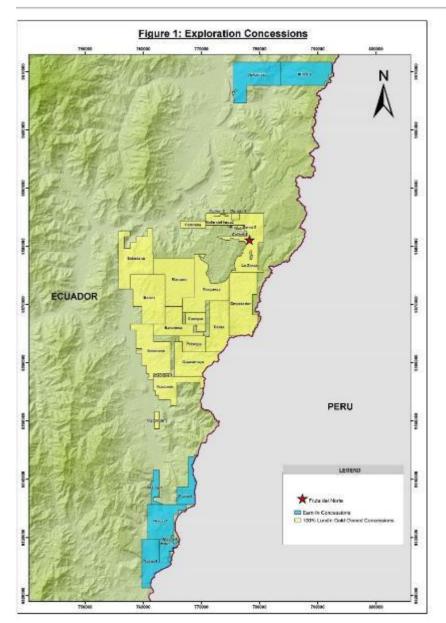
	Tier 1	Tier 2
Scale	Potential for > 300 kozpa Au	Potential for > 200 kozpa Au
Mine Life	Potential for > 15 year mine life preferred	Potential for > 10 year mine life preferred
Cost position (AISC/oz)	<\$800	<\$900
Value Upside	Significant resource or exploration upside likely	Moderate resource or exploration upside likely

## **Current exploration footprint**

HOA = Heads of Agreement



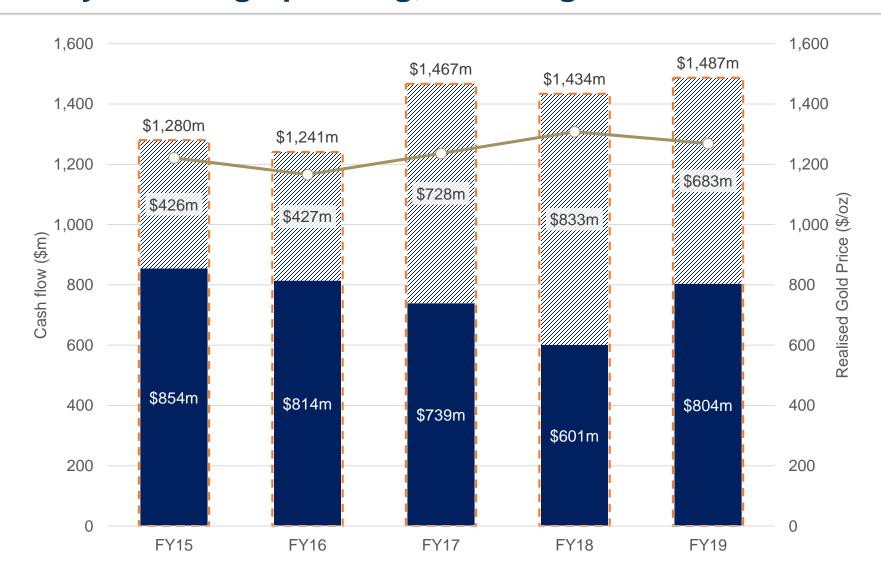
## **Lundin Gold strategic partnership**



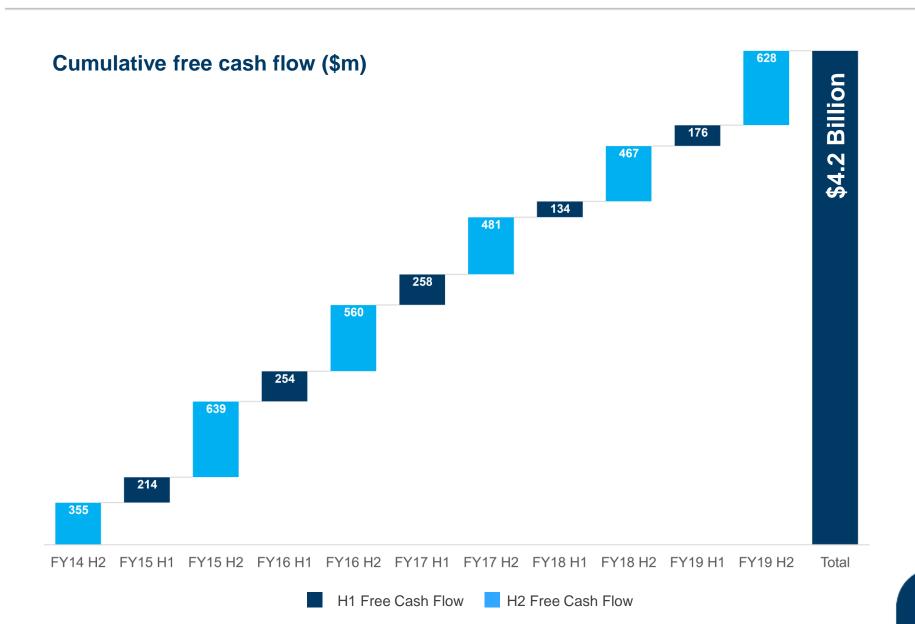
#### **Exploration earn-in**

- JV to explore eight early stage exploration concessions north and south of Fruta del Norte finalised
- Up to 50% interest earn-in → \$20m over a 5yr period, incl. minimum \$4m in first 2 yrs
- Newcrest to manage exploration activities
- Synergies to be realised through considerable combined experience of discovering epithermal gold and deep goldcopper porphyries
- Aligns with our strategy of building a high-quality exploration portfolio

## History of strong operating, investing & free cash flow

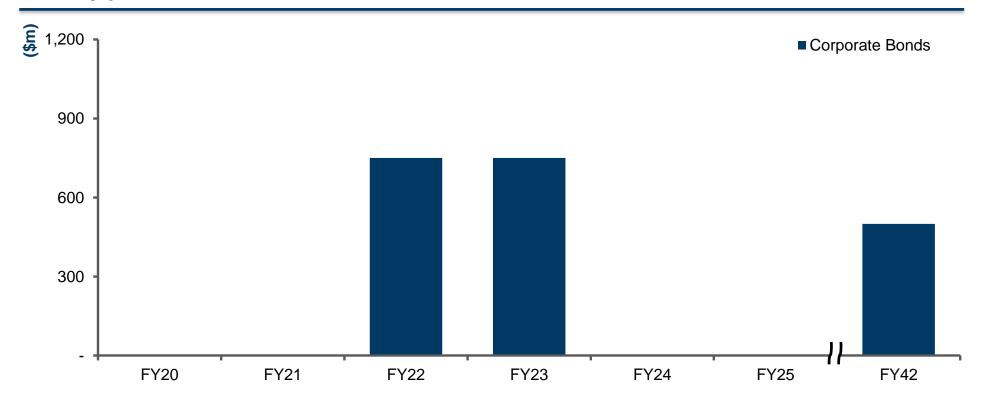


## Eleven consecutive halves of strong free cash flow



## Good debt structure and clean balance sheet

## Maturity profile as at 30 June 2019<sup>1,3</sup>



- No goodwill remaining on the balance sheet
- Relatively low level of future mine rehabilitation costs<sup>2</sup>

<sup>1</sup> All Newcrest's debt is denominated in USD

Relative to other major gold peers. Provision (discounted) of \$361m at 30 June 2019, reflecting an estimate of \$372m (undiscounted)

<sup>3</sup> Corporate bonds mature in November 2021, October 2022 and November 2041 respectively

## Improving financial policy metrics

	Element	Target	30 June 2017	30 June 2018	30 June 2019
trics	Leverage ratio (Net Debt / EBITDA)	Less than 2.0x (for trailing 12 months)	1.1x	0.7x	0.2x
Financial Metrics	Gearing Ratio	Less than 25%	16.6%	12.2%	4.9%
ancia	Credit rating	Aim to maintain investment grade	Investment grade	Investment grade	Investment grade
Fin	Coverage	Cash and committed undrawn bank facilities of at least \$1.5bn, ~1/3 in cash	\$2.5bn (\$492m cash)	\$3.0bn (\$953m cash)	\$3.6bn (\$1,600m cash)
Context	Pr	ofitability  Mar		Capex requirements	

FY19 Final dividend of US 14.5 cents per share

# Newcrest's long-term metal price assumptions used for Reserves and Resources estimates<sup>1</sup>

Long Term Metal Price Assumptions	Newcrest & MMJV					
Mineral Resources Estimates						
Gold Price	US\$1,300/oz					
Copper Price	US\$3.40/lb <sup>2</sup>					
Silver Price	US\$21.00/oz					
Ore Reserves Estimates						
Gold Price	US\$1,200/oz					
Copper Price	US\$3.00/lb <sup>3</sup>					
Silver Price	US\$18.00/oz					
Long Term FX Rate AUD:USD	0.75					

<sup>1</sup> As per Newcrest Annual Statement of Mineral Resources and Ore Reserves as at 31 December 2018

US\$3.40/lb is the equivalent of US\$7,496/t

<sup>3</sup> US\$3.00/lb is the equivalent of US\$6,614/t

#### 31 December 2018 Gold Mineral Resources<sup>1</sup>

Dec-18 Mineral Resources		Measured Resource Indicate		Indicated	cated Resource Inferred Resour		Resource	Dec-18	Total Re	source	Comparison to Dec-17 Total Resource			
Gold Mineral Resources (inclusive of Gold Ore Reserves)	C ompetent Person	D ry Tonnes (m illion)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)	Dry Tonnes (million)	Gold Grade (g/t Au)	In situ Gold (million ounces)	
Operational Provinces														
Cadia East Underground		-	-	2,900	0.36	-	-	2,900	0.36	34	3,000	0.37	35	
Rid ge way Underground	Vik Singh	-	-	110	0.57	41	0.38	150	0.52	2.4	150	0.52	2.4	
Other		33	0.30	80	0.35	11	0.70	120	0.37	1.5	300	0.43	4.1	
Total Cadia Province										38			42	
Main Dome Open Pit (ind.stockpiles)		5.5	0.38	18	0.67	0.27	0.25	24	0.60	0.46	40	0.68	0.87	
West Dome Open Pit	Ashok Doorgapershad	-	-	150	0.63	0.15	0.41	150	0.63	3.1	200	0.62	4.0	
Tel fer Und erg round	Asilok Doorgapeisilad	-	-	39	1.7	12	1.5	50	1.6	2.7	61	1.6	3.1	
Other		-	-	0.44	2.9	4.4	1.1	4.9	1.3	0.20	4.9	1.3	0.20	
Total Telfer Province										6.4			8.2	
Lihir	Glenn Patterson-Kane	85	2.0	540	2.3	67	2.3	690	2.3	50	710	2.3	52	
Go sowong 1	DennyLesmana	-	-	2.8	10	0.57	9.2	3.3	10	1.1	3.7	10	1.2	
Seguela	Paul Kitto	-	-	-	-	-	-	-	-	-	5.8	2.3	0.43	
Total Operational Provinces										96			100	
Non-Operational Provinces														
MMJV-Golpu/Wafi & Nambonga (50%) 2	David Finn / Greg Job	-	-	400	0.86	100	0.72	500	0.83	13	500	0.83	13	
Namosi JV (71.82%) <sup>3</sup>	Vik Singh	-	-	1,300	0.11	120	80.0	1,400	0.11	4.9	1,600	0.11	5.4	
Total Non-Operational Provinces										18			19	
Total Gold Mineral Resources										110			120	

NOTE: Data are reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals

Gosowong (inclusive of Toguraci and Kencana) is owned and operated by PT Nusa Halmahera Minerals, an incorporated joint venture company (Newcrest 75%). The figures shown represent 100% of the Mineral Resource.

MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Mineral Resource.

Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 71.82% interest. The figures shown represent 71.82% of the Mineral Resource at December 2018 compared to 71.42% of the Mineral Resource at December 2017.

#### 31 December 2018 Copper Mineral Resources<sup>1</sup>

Dec-18 Mineral Resources		Measured	Resource	Indicated	Resource	Inferred F	d Resource Dec-18 Total Resource				Comparison to Dec-17 Total Resource		
Copper Mineral Resources (inclusive of Copper Ore Reserves)	Competent Person	D ry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	C opper Grade (% C u)	D ry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	C opper Grade (% Cu)	Insitu Copper (million tonnes)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)
Operational Provinces													
Cadia East Underground		-	-	2,900	0.26	-	-	2,900	0.26	7.6	3,000	0.26	7.7
Rid geway Underground	Vik Singh	-	-	110	0.30	41	0.40	150	0.33	0.48	150	0.33	0.48
Other		33	0.13	80	0.19	11	0.52	120	0.20	0.25	300	0.16	0.48
Total Cadia Province										8.3			8.7
Main Dome Open Pit (incl.stockpiles)		5.5	0.094	18	0.093	0.27	0.013	24	0.092	0.022	33	0.077	0.026
West Dome Open Pit		-	-	150	0.062	0.15	0.026	150	0.062	0.095	200	0.058	0.12
Tel fer Und erg round	Ashok Doorgapershad	-	-	39	0.39	12	0.42	50	0.40	0.20	61	0.40	0.24
Other		-	-	-	-	14	0.37	14	0.37	0.052	14	0.37	0.052
O'C alla ghans		-	-	69	0.29	9.0	0.24	78	0.29	0.22	78	0.29	0.22
Total Telfer Province										0.59			0.66
Total Operational Provinces										8.9			9.3
Non-Operational Provinces													
MMJV - Golpu / Waf & Nambonga (50%) 4	David Finn/Greg Job	-	-	340	1.1	92	0.68	440	1.0	4.4	430	1.0	4.4
Namosi JV (71.82%) 5	Vik Singh	-	-	1,300	0.35	330	0.37	1,600	0.35	5.7	1,600	0.35	5.4
Total Non-Operational Provinces										10			10
Total Copper Mineral Resources 19									19				

Data are reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals

MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Mineral Resource.

Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 71.82% interest. The figures shown represent 71.82% of the Mineral Resource at December 2018 compared to 71.42% of the Mineral Resource at December 2017.

#### 31 December 2018 Gold Ore Reserves<sup>1</sup>

Dec-18 Ore Reserves		Proved Reser		Probable Reserve		Dec-18 Total Reserve			Comparison to Dec-17 Total Reserve		
Gold Ore Reserves	Competent Person	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)	Dry Tonnes (million)	Gold Grade (g/t Au)	Insitu Gold (million ounces)
Operational Provinces											
Cadia East Underground		-	-	1,400	0.47	1,400	0.47	21	1,400	0.48	22
Ridgeway Underground	Geoffrey Newcombe	-	-	80	0.54	80	0.54	1.4	80	0.54	1.4
Other		-	-	-	1	1	1	-	86	0.53	1.5
Total Cadia Province								22			<b>2</b> 5
Main Dome Open Pit (incl. stockpiles)		5.5	0.38	3.7	0.72	9.3	0.52	0.15	21	0.56	0.38
West Dome Open Pit	Otto Richter	-	-	63	0.75	63	0.75	1.5	65	0.76	1.6
Telfer Underground		-	-	4.9	1.9	4.9	1.9	0.30	8.0	1.7	0.43
Total Telfer Province								2.0			2.4
Lihir	Steven Butt	85	2.0	240	2.4	330	2.3	24	340	2.3	25
Gosowong <sup>8</sup>	Jimmy Suroto	-	-	1.4	8.1	1.4	8.1	0.37	1.9	8.0	0.48
Total Operational Provinces								49			53
Non-Operational Provinces											
MMJV - Golpu (50%) 9	Pasqualino Manca	-	-	200	0.86	200	0.86	5.5	190	0.91	5.5
Namosi JV (71.82%) <sup>10</sup>	Geoffrey Newcombe	-	-	-	-	,	-	-	950	0.12	3.7
Total Non-Operational Provinces 5.5										9.2	
Total Gold Ore Reserves 54										62	

Note: Data are reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals.

Gosowong (inclusive of Toguraci and Kencana) is owned and operated by PT Nusa Halmahera Minerals, an incorporated joint venture company (Newcrest 75%). The figures shown represent 100% of the Ore Reserve.

MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Ore Reserve.

Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 71.82% interest. The figures shown represent 71.82% of the Ore Reserve at December 2018 compared to 71.42% of the Ore Reserve at December 2017.

#### 31 December 2018 Copper Ore Reserves<sup>1</sup>

Dec-18 Ore Reserves		Proved Reserve		Probable Reserve		Dec-18 Total Reserve			Comparison to Dec-17 Total Reserve		
Copper Ore Reserves	Competent Person	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (million)	Copper Grade (% Cu)	Dry Tonnes (milli on)	Copper Grade (% Cu)	Insitu Copper (million tonnes)	Dry Tonnes (million)	Copper Grade (% Cu)	Insitu Copper (million tonnes)
Operational Provinces											
Cadia East Underground		-	-	1,400	0.30	1,400	0.30	4.1	1,400	0.28	4.0
Ridgeway Underground	Geoffrey Newcombe	-	-	80	0.28	80	0.28	0.23	80	0.28	0.23
Other		-	-	-	-	-	-	-	86	0.15	0.13
Total Cadia Province								4.3			4.3
Main Dome Open Pit (incl. stockpiles)		5.5	0.094	3.7	0.080	9.3	0.088	0.0082	15	0.090	0.013
West Dome Open Pit	Otto Richter	-	-	63	0.076	63	0.076	0.048	65	0.074	0.048
Telfer Underground	Ollo Nicitei	-	-	4.9	0.29	4.9	0.29	0.014	8.0	0.28	0.023
O'Callaghans		-	-	44	0.29	44	0.29	0.13	44	0.29	0.13
Total Telfer Province								0.20			0.21
Total Operational Provinces								4.5			4.5
Non-Operational Provinces											
MMJV - Golpu (50%) 11	Pasqualino Manca	-	-	200	1.2	200	1.2	2.5	190	1.3	2.4
Namosi JV (71.82%) 12	Geoffrey Newcombe	-	-	-	-	-	-	-	950	0.37	3.6
Total Non-Operational Provinces 2.5									5.9		
Total Copper Ore Reserves 7.0								10			

Note: Data are reported to two significant figures to reflect appropriate precision in the estimate and this may cause some apparent discrepancies in totals.

MMJV refers to projects owned by the Morobe Mining unincorporated joint ventures between subsidiaries of Newcrest (50%) and Harmony Gold Mining Company Limited (50%). The figures shown represent 50% of the Ore Reserve.

Namosi refers to the Namosi unincorporated joint venture, in which Newcrest has a 71.82% interest. The figures shown represent 71.82% of the Ore Reserve at December 2018 compared to 71.42% of the Ore Reserve at December 2017.

## **Operating costs**

Newcrest is a US dollar reporting entity. Its operating costs will vary in accordance with the movements in its operating currencies where those costs are not denominated in US dollars. The table below shows indicative currency exposures on operating costs for FY19 by site:

	USD	AUD	PGK	IDR	Total
Cadia	15%	85%	-	-	100%
Telfer	15%	85%	-	-	100%
Lihir	35%	30%	35%	-	100%
Gosowong	15%	5%	-	80%	100%
Group	20%	55%	15%	10%	100%

The below represents an indicative exposure on operating costs<sup>1</sup> by a variety of spend types (FY19)

	Labour <sup>2</sup>	Consumables	Maintenance (excl labour) and Parts	Energy and Fuel	Other <sup>3</sup>	Total
Cadia	35%	15%	10%	25%	15%	100%
Telfer	30%	10%	15%	15%	30%	100%
Lihir	40%	15%	20%	15%	10%	100%
Gosowong	30%	20%	10%	20%	20%	100%
Group	35%	15%	15%	15%	20%	100%

<sup>1</sup> Operating costs excludes realisation costs including royalties, concentrate freight and TC/RCs

<sup>2</sup> Labour data includes salaries, on costs, contractor costs, consultant costs, training and incentive payments (in some instances it is not possible to isolate contractor labour costs from other costs)

Other includes a range of costs, including equipment hire, community and environment, inward freight and insurance

## Foreign exchange sensitivities<sup>1</sup> and oil hedges

Site	Parameter	Movement	Approximate Full Year EBIT Impact (US\$m)
Cadia	AUD/USD	+0.01 AUD (0.72 → 0.73)	(8)
Telfer	AUD/USD	$+0.01 \text{ AUD } (0.72 \rightarrow 0.73)$	(4)
Lihir	USD/PGK	-0.1 PGK (3.20 → 3.10)	(7)
Gosowong	USD/IDR	-1,000 IDR (14,500 → 13,500)	(10)
Group	AUD/USD	+0.01 AUD (0.72 → 0.73)	(15)

Site <sup>2</sup>	Fuel	July 2019 – June 2020 Hedge volume/rate	Unit
Cadia	Gasoil	-	'000 bbl
Lihir	Gasoil	189	'000 bbl
Telfer	Gasoil	224	'000 bbl
Gosowong	Gasoil	116	'000 bbl
Total	Gasoil	531	'000 bbl
Average hedge rate		79	\$/bbl
Lihir	HSFO	135	'000 Metric tonne
Average hedge rate		365	\$/Metric tonne

<sup>1</sup> Each sensitivity is calculated on a standalone basis and formulated on the basis of assumptions which, amongst other things, include the level of costs incurred, the currency in which those costs are incurred and production levels. Information provided on current information and is subject to market and operating conditions

Rates rounded to nearest \$1 (rate) and volume to the nearest thousand (bbl, Mt). Totals may not match sum due to rounding. At the time the hedges were placed, they represent approximately 60% of power generation usage at Lihir and Gosowong, approximately 70% of non-power usage at Lihir to June 2020, and approximately 70% of non-power usage at Telfer to June 2020

## FY19 results summary

Element	Cadia	Lihir	Telfer	Goso- wong	Wafi- Golpu	Corp / Other	Group	
Gold Production (koz)	913	933	452	190	-	-	2,488	
Copper Production (kt)	91	-	15	-	-	-	106	
AISC (\$m)	121	855	565	219	-	105	1,865	
Capital Expenditure								
- Production Stripping <sup>1</sup>	-	63	67	-	-	-	130	
- Sustaining Capital <sup>1</sup>	95	76	39	22	-	16	248	
- Major Capital	81	42	2	-	28	-	153	
Total Capital	176	181	108	22	28	16	531	
Exploration <sup>2</sup>								
Depreciation							727	

Production stripping and sustaining capital shown above are included in All-In Sustaining Cost
 Exploration is not included in Total Capital

## FY20 guidance<sup>1</sup>

Element	Cadia	Lihir	Telfer	Red Chris⁴	Goso- wong	Wafi- Golpu	Corp / Other	Group
Gold production (koz)	760-840	930-1,030	400-460	25-35	145-175	-	-	2,375-2,535
Copper production (kt)	~100	-	~15	20-25	-	-	-	130-145
AISC (\$m) <sup>2</sup>	40-130	890-970	485-545	55-85	190-215	-	105-120	1,835-1,965
Capital expenditure								
- Production stripping <sup>2</sup>	-	100-120	30-40	25-40	-	-	-	165-190
- Sustaining capital <sup>2</sup>	95-105	70-90	30-40	35-45	20-25	÷	20-25	275-325
- Major projects	180-240	80-100	~5	-	-	~15	-	300-350
Total Capital expenditure	275-345	250-310	65-85	60-85	20-25	~15	20-25	740-865
Exploration <sup>3</sup>								90-100
Depreciation								725-775

<sup>1</sup> Achievement of guidance is subject to operating and market conditions. The guidance stated assumes weighted average copper price of \$2.70 per pound (\$5,952/t) and AUD:USD exchange rate of 0.72 for FY20.

<sup>2</sup> Production stripping and sustaining capital shown above are included in All-In Sustaining Cost

Exploration is not included in Total Capital expenditure and includes \$14m (70% Newcrest share) related to Red Chris exploration activity

<sup>4</sup> Newcrest acquired 70% of Red Chris on 15 August 2019. Guidance provided represents Newcrest's 70% share from date of acquisition

## **NEWCREST MINING LIMITED**

#### **Board**

Peter Hay

Sandeep Biswas

Gerard Bond

Philip Aiken AM

Roger Higgins

Xiaoling Liu

Vickki McFadden

Non-Executive Chairman

Managing Director and CFO

Finance Director and CFO

Non-Executive Director

Non-Executive Director

Non-Executive Director

Non-Executive Director

Non-Executive Director

Non-Executive Director

#### **Company Secretaries**

Francesca Lee & Claire Hannon

#### **Registered & Principal Office**

Level 8, 600 St Kilda Road, Melbourne, Victoria, Australia 3004

Telephone: +61 (0)3 9522 5333 Facsimile: +61 (0)3 9522 5500

Email: corporateaffairs@newcrest.com.au

Website: www.newcrest.com.au

#### **Stock Exchange Listings**

Australian Securities Exchange (Ticker NCM)

New York ADR's (Ticker NCMGY)

Port Moresby Stock Exchange (Ticker NCM)

#### **Forward Shareholder Enquiries to**

Link Market Services

Tower 4, 727 Collins Street Melbourne, Victoria, 3000

Australia

Telephone: 1300 554 474

+61 1300 554 474

Facsimile: +61 (0)2 9287 0303

Email: <u>registrars@linkmarketservices.com.au</u>

Website: www.linkmarketservices.com.au

#### **Investor Enquiries**

Chris Maitland

+61 3 9522 5717

+61 439 525 135

Chris.Maitland@newcrest.com.au

Tamara Brown

+1 647 255 3139

Tamara.Brown@newcrest.com.au

#### **Media Enquiries**

**Chris Maitland** 

+61 3 9522 5717

+61 439 525 135

Chris.Maitland@newcrest.com.au