

NEWCREST

# LOOKING TO THE FUTURE

Gerard Bond

Finance Director and Chief Financial Officer



# Disclaimer

## Forward Looking Statements

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as “may”, “will”, “expect”, “intend”, “plan”, “estimate”, “anticipate”, “continue”, “outlook” and “guidance”, or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company’s actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

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## Competent Person’s Statement

The information in this presentation that relates to Newcrest’s 31 December 2017 Mineral Resources or Ore Reserves has been extracted from the release titled “Annual Mineral Resources and Ore Reserves Statement – 31 December 2017” dated 15 February 2018 (the original release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original release and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person’s findings are presented have not been materially modified from the original release.

## Non-IFRS Financial Information

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the World Gold Council Guidance Note on Non-GAAP Metrics released June 2013), AISC Margin (realised gold price less AISC per ounce sold (where expressed as USD), or realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %)), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest’s operations. The non-IFRS information has not been subject to audit or review by Newcrest’s external auditor and should be used in addition to IFRS information.

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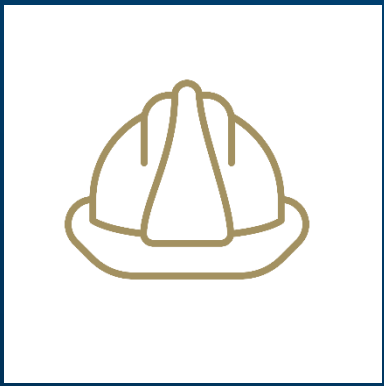




# Newcrest Mining Limited



Safety & Sustainability



Five Pillars

Looking Forward



Financials

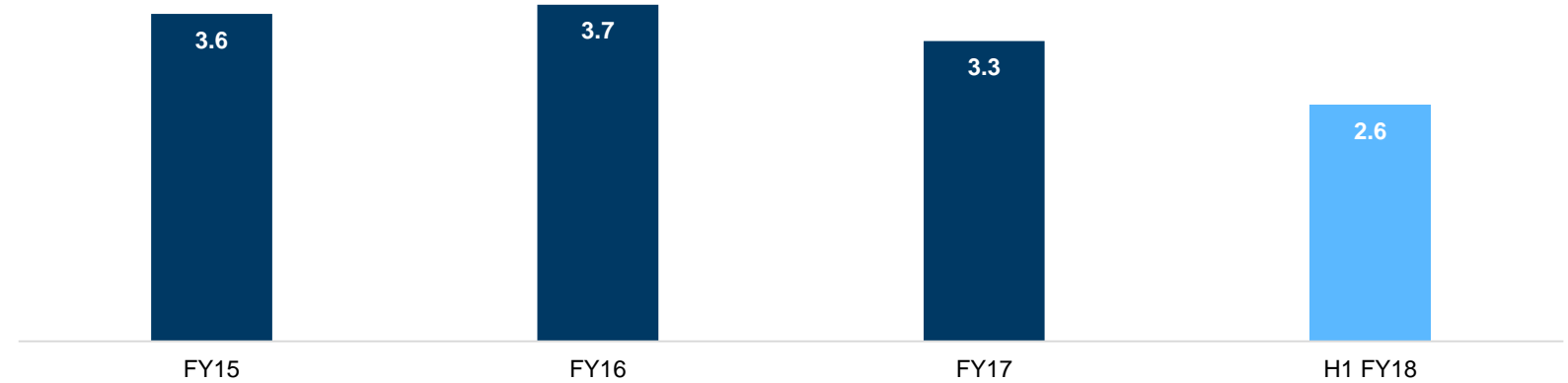
What Makes Newcrest Different



Summary

# Safety

## Ongoing reduction in TRIFR



### Safety Transformation

Maintaining relentless focus

### Next version of NewSafe launched

Supporting the ongoing safety leadership and culture change

### Baseline audits completed against updated HSE Management Systems Standard

Action plans developed and being tracked

### Zero Fatalities

~2.5 years fatality free



# 2017 Sustainability Report



## **Newcrest is committed to:**

Good relationships  
with host  
communities and  
other stakeholders

Health and diversity  
of our people

Minimise our impact  
on the environment

**Central to our  
pursuit to be the  
Miner of Choice**

Safety &  
Sustainability



Five Pillars

Looking Forward



Financials

What Makes  
Newcrest Different



Summary

# Our Five Pillars – and 2020 aspirations



## Safety & Sustainability

Everybody going home safe and healthy every day; we care for communities and the environment

**Zero fatalities and industry-leading TRIFR by 2020**



## People

Capable and engaged people delivering superior returns

**First quartile Organisational Health by 2020**



## Operating Performance

We safely operate our assets to their full potential

**First quartile Group AISC per ounce by 2020**



## Technology & Innovation

We deliver audacious breakthroughs

**Five breakthrough successes by 2020**



## Profitable Growth

We grow the value of our business

**Exposure to five tier 1 orebodies by 2020  
(operations, development projects or equity investments)**



Safety &  
Sustainability



Five Pillars

Looking Forward



Financials

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Summary

# Key milestones<sup>1</sup>



1

Golpu Feasibility Study Update by end March 2018

2

Cadia East Mine Prefeasibility Study in August 2018

3

Cadia Plant Expansion Prefeasibility Study in August 2018

4

Cadia at 30mtpa annualised production rate by end June 2018<sup>2</sup>

5

Lihir at 15mtpa sustainable annualised mill throughput by end June 2019<sup>2</sup>

<sup>1</sup> Subject to market and operating conditions and no unforeseen circumstances occurring.

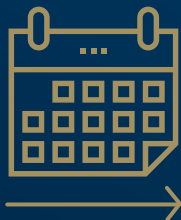
<sup>2</sup> This should not be construed as production guidance from the Company now or in the future. Potential production and throughput rates are subject to a range of contingencies which may affect performance

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Sustainability



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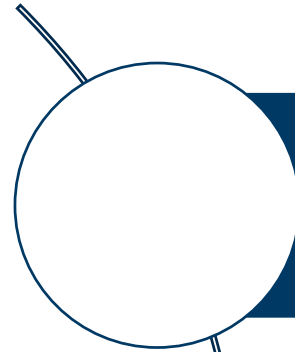
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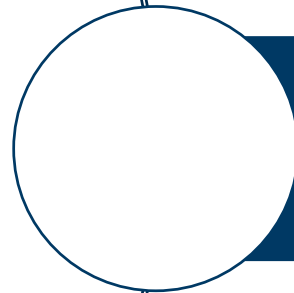


Summary

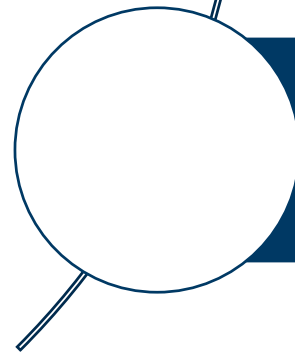
# FY18 Half Year Highlights



Gold production of 1.14 million ounces at a Group All-In Sustaining Cost of \$860 per ounce



- Free Cash Flow of \$134 million enabling a 4% reduction in net debt to \$1.4 billion



- Interim dividend of US 7.5 cents per share, fully franked



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Summary

# A unique suite of technical capabilities

## Mining



Open pit  
Selective  
Underground  
  
Bulk  
Underground  
(Including Block Caving)

## Processing



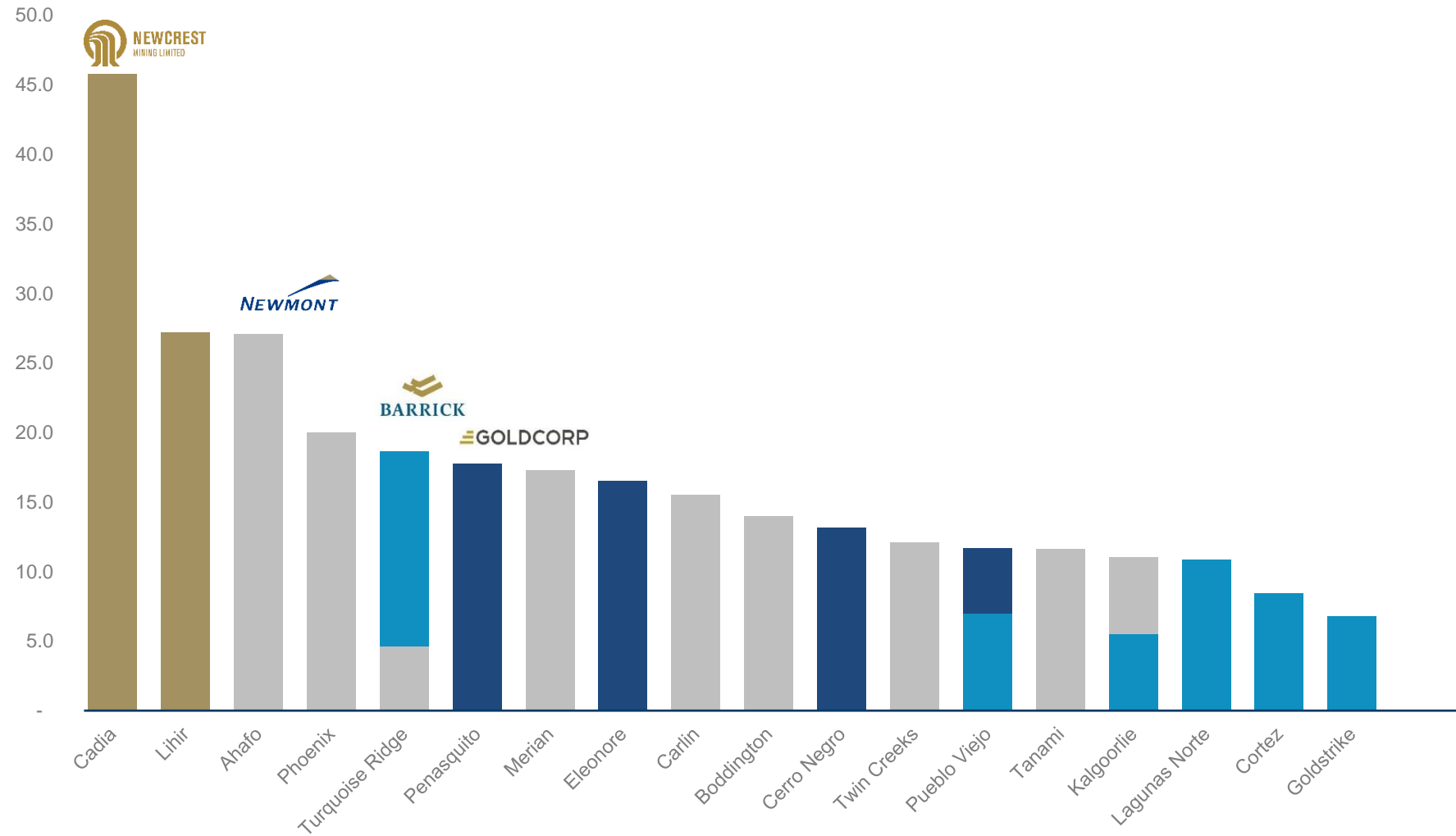
Large scale  
comminution  
  
Pressure oxidation  
  
Copper-gold flotation  
  
Cyanide & CIL

# A long mine life is hard to find

Few operating gold assets have a reserve life above 20 years

Based on producing assets held by Barrick, Newmont, Goldcorp and Newcrest with an attributable reserve >4moz. Source: Company reports as at 13 February 2018. Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2016 (other than Newcrest which is 31 December 2017 and Goldcorp which is 30 June 2016). Reserve life is indicative and calculated as proven and probable gold reserves (contained metal) divided by gold production for the 12 months ended 30 June 2017 (other than Newcrest which is the 12 months ended 31 December 2017). The reserve life calculation does not take into account future gold production rates

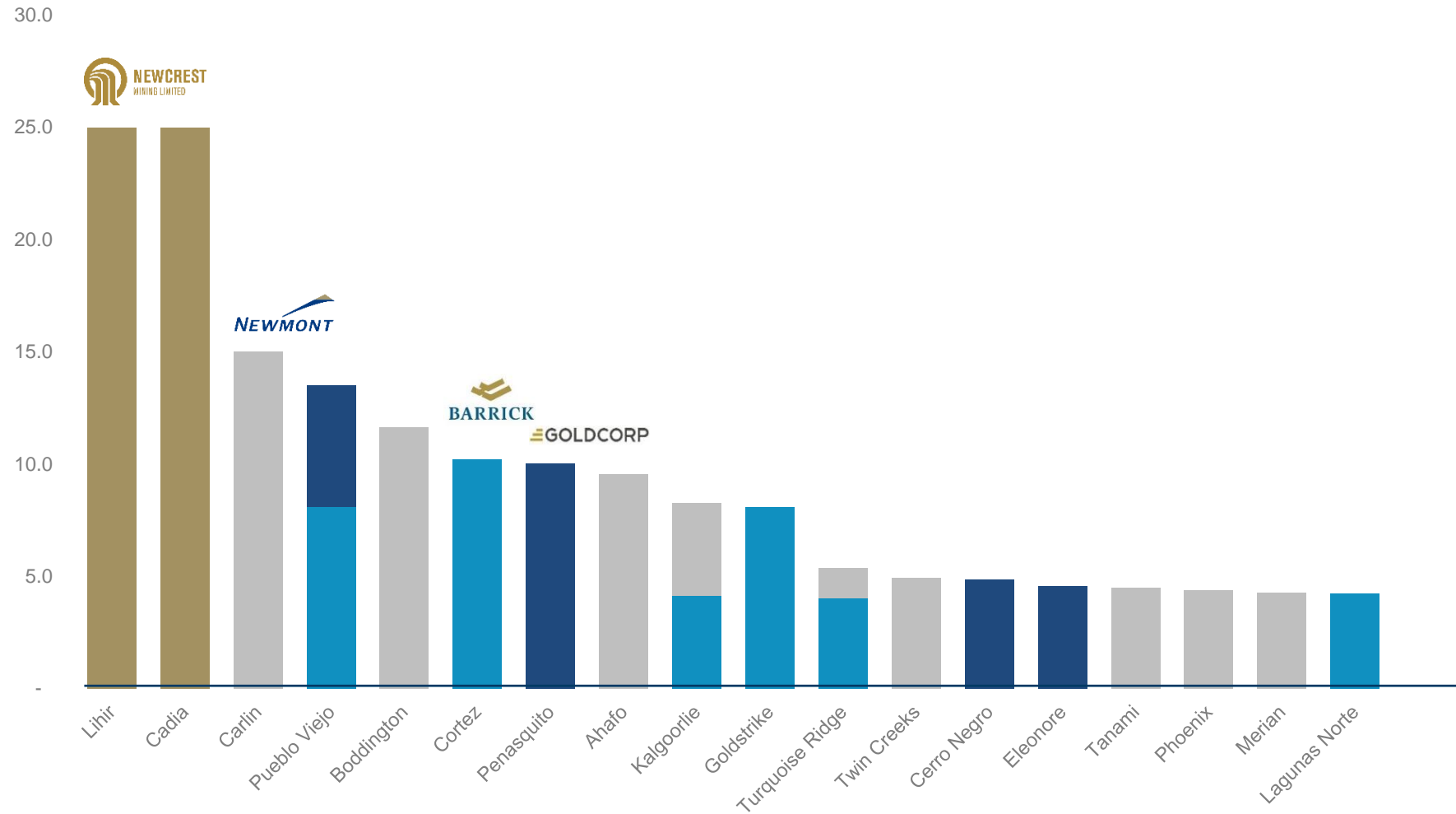
## Reserve life of major peers (years)



# Large orebodies are rare

Only three have a reserve base in excess of 15 moz

## Reserve base of operating assets of major peers (moz)



Based on producing assets held by Barrick, Newmont, Goldcorp and Newcrest with an attributable reserve >4moz. Source: Company reports as at 13 February 2018. Reserves reflect proven and probable gold reserves (contained metal) as at 31 December 2016 (other than Newcrest which is 31 December 2017 and Goldcorp which is 30 June 2016)



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Summary

# What makes Newcrest different



Long  
reserve life



Low cost  
production



Do what  
we say



Organic growth  
options



Strong exploration  
& technical  
capabilities



Financially robust



# Miner of choice™

Careers at Newcrest

Home About us Investors Careers Our business Sustainability Resources and reserves News

## Announcements

**December 2017 Quarterly Report**  
30 January 2018

**December 2017 Exploration Report**  
30 January 2018

**Newcrest agrees to divest Bonikro**  
for \$81m  
13 December 2017

**Extension to electricity contract for**  
Cadia

## Profile

Newcrest is one of the world's largest gold mining companies and operates mines in four countries.

We focus on long-term value creation with an emphasis on three key value drivers: maintaining low costs, growing reserves and production and using capital efficiently.

Newcrest's mission is to deliver superior returns from finding, developing and operating gold/copper mines. Our vision is to be the Miner of choice™. We will lead the way in safe, responsible, efficient

## Share price

AU\$22.64 as at 31/1/2018 14:25

Open AU\$22.60 High AU\$22.86

Close AU\$22.64 Low AU\$22.46

Change ▲ \$0.05 / 0.20%

Volume 1,207,086

MacBook Air



Find out more:  
[www.newcrest.com.au](http://www.newcrest.com.au)



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